

2019 BUDGET

/ OPERATING BUDGET
/ THREE-YEAR CAPITAL PROGRAM
2019-2020-2021

Public Presentation - September 25, 2018

Côte-des-Neiges
Notre-Dame-de-Grâce
Montréal



2019 OPERATING BUDGET

CITY BUDGET GUIDELINES

- ☐ **1.5% INDEXING OF CENTRAL TRANSFER BUDGET**
- ☐ **CALL TO CUT PAY BUDGET BY 1.5%**
- ☐ **CREATION OF RETIREMENT PLAN TRANSITIONAL MEASURES BUDGET**
- ☐ **PARTICIPATION IN JOB VACANCY COST-SAVINGS MEASURE DURING THE FISCAL YEAR (\$933,000)**

2019 BUDGET PROPOSAL

	2018	2019	CHANGE	%
CENTRAL TRANSFERS	\$52,176,700	\$53,237,000	\$1,060,300	2.0%
FISCAL FIELD (LOCAL TAXES)	\$8,971,500	\$9,170,200	\$198,700	2.2%
LOCAL REVENUES	\$3,122,100	\$3,431,900	\$309,800	9.9%
APPROPRIATION OF SURPLUS	\$400,000	\$1,000,000*	\$600,000	150%
TOTAL	\$64,670,300	\$66,839,100	\$2,168,800	3.3%
	A/P 469.9	A/P 482.8 **	12.9	

* 15 ADDITIONAL POSITIONS TO MEET ADMINISTRATION NEEDS FOR CONSTITUENT SERVICES, INCLUDING 12 TO BE CREATED AND THREE INCLUDED IN THE BUDGET
 ** EXISTING AND FUTURE POSITIONS

BREAKDOWN OF 2019 CENTRAL TRANSFERS

2018 CENTRAL TRANSFERS		\$52,176,700
❑ INDEXING AND ADDITIONAL FUNDING		\$1,235,900
● INDEXING OF 2018 TRANSFERS (1.5%)	\$782,700	
● BOROUGH FUNDING REFORM (RFA)	\$453,200	
❑ FUNDING EFFORT FOR RETIREMENT PLAN TRANSITIONAL MEASURES		(\$266,400)
❑ PROPERTY REVENUES: MAINTENANCE AND SECURITY		\$99,800
❑ TRANSFER OF RED PRINTING (SILKSCREEN) OPERATION		\$34,000
❑ INTERUNIT CHARGE: ROAD MARKING AND SIGNS		(\$43,000)
2019 CENTRAL TRANSFERS		<u>\$53,237,000</u>

2019 INDEXING AND CONTRACTUAL OBLIGATIONS

<input type="checkbox"/> PAY		(\$979,600)
● INDEXING	(\$679,600)	
● MAINTENANCE OF LIBRARY HOURS	(\$300,000)	
<input type="checkbox"/> INTERUNIT CHARGES		(\$109,000)
● ROAD MARKING AND SIGNS	(\$75,000)	
● PRINTING (SILK SCREEN)	(\$34,000)	
<input type="checkbox"/> PROPERTY REVENUES		(\$206,900)
● MAINTENANCE AND SECURITY	(\$99,800)	
● RENTAL	\$16,100	
● POWER	(\$123,200)	
<input type="checkbox"/> CONTRACTS		(\$127,100)
<input type="checkbox"/> DEDICATED FUNDING ENVELOPES		
● WATER MANAGEMENT	(\$48,900)	(\$80,700)
● WASTE MANAGEMENT	(\$31,800)	
<input type="checkbox"/> BALANCING 2018 BUDGET		(\$100,000)
INDEXING SUBTOTAL		(\$1,603,300)

OTHER 2019 BUDGET ADJUSTMENTS

<input type="checkbox"/> INDEXING OF FINANCIAL CONTRIBUTIONS (3.5%) AND ADJUSTMENTS OF CONTRACTS WITH COMMUNITY ORGANIZATIONS	(\$242,000)
<input type="checkbox"/> CREATION OF THREE POSITIONS AT LA DAUSE* (substandard housing)	(\$249,500)
<input type="checkbox"/> DEVELOPMENT OF ACTIVE TRANSPORTATION	(\$130,000)
<input type="checkbox"/> PROPRETÉ – MTL NET PROGRAM **	(\$90,000)
<input type="checkbox"/> EQUIPMENT RENTAL	(\$65,000)
<input type="checkbox"/> TECHNICAL OFFICE SUPPORT	(\$50,000)
<input type="checkbox"/> SOCIAL MEDIA COMMUNICATIONS	(\$45,000)
<input type="checkbox"/> <i>FABLAB</i> LIBRARIES	(\$50,000)
<input type="checkbox"/> ADDITIONAL STAFFING FOR THE ADMINISTRATION'S PRIORITIES	(\$1,000,000)
ADJUSTMENT SUBTOTAL	(\$1,921,500)
INDEXING SUBTOTAL	(\$1,603,300)
TOTAL REQUIREMENTS	<u>(\$3,524,800)</u>

* 1 SOCIAL INTERVENTION LIAISON OFFICER, 1 AGENT AND BUILT ENVIRONMENT INSPECTOR

** THE RAGWEED ERADICATION CAMPAIGN WAS INCLUDED IN THE 2018 BUDGET

HISTORY OF INDEXING, CONTRACTUAL COMMITMENTS AND SERVICE IMPROVEMENTS

	2017	2018	2019
PAY	(\$716,900)	(\$1,423,600)	(\$979,600)
INTERUNIT CHARGES	(\$164,300)	(\$89,400)	(\$109,000)
PROPERTY REVENUES	(\$17,100)	\$678,242	(\$206,900)
CONTRACTS	(\$10,500)	(\$42,500)	(\$127,100)
DEDICATED FUNDING ENVELOPES	(\$83,600)	(\$324,369)	(\$80,700)
CENTRALIZATION OF DEDICATED FUNDING ENVELOPES (SNOW REMOVAL AND MRA)	(\$790,700)	-	-
INDEXING OF FINANCIAL CONTRIBUTIONS (3.5%) AND AJUSTMENT OF CONTRACTS WITH COMMUNITY ORGANIZATIONS	-	-	(\$242,000)
SERVICE IMPROVEMENTS	(\$954,400)	(\$803,500)	(\$679,500)
ADDITIONAL STAFFING FOR THE ADMINISTRATION'S PRIORITIES	-	-	(\$1,000,000)
BALANCING THE BUDGET	(\$401,600)	(\$500,000)	(\$100,000)
TOTAL	(\$3,139,100)	(\$2,505,127)	(\$3,524,800)

2019 BUDGET SCENARIO

BOROUGH BUDGET AVAILABILITY

\$2,016,300

<input type="checkbox"/> 2019 CENTRAL TRANSFERS	\$1,060,300
<input type="checkbox"/> PAY RATIONALIZATION EFFORT	\$310,000
<input type="checkbox"/> REVISED SERVICE AGREEMENT	\$110,000
<input type="checkbox"/> REDUCTION RESERVE FUND: ANTICIPATED RENTAL SAVINGS AT 5160, DÉCARIE AND MISCELLANEOUS	\$422,900
<input type="checkbox"/> REALLOCATION OF PROFESSIONAL INSPECTION SERVICES	\$113,100

2019 BUDGET SCENARIO (continued)

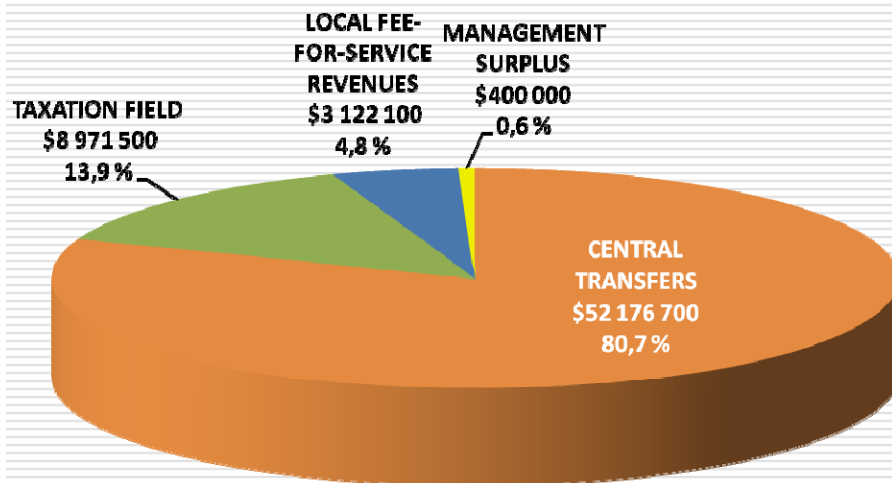
FISCAL FIELD		\$198,700
<input type="checkbox"/> LOCAL TAXES	\$179,800	
<input type="checkbox"/> INCREASED PROPERTY VALUE	\$18,900	
LOCAL REVENUES		\$309,800
<input type="checkbox"/> BUDGET BASE	\$163,000	
<input type="checkbox"/> INDEXING OF SERVICE FEES	\$46,800	
<input type="checkbox"/> OPTIMIZATION/EXPANSION OF STREET PARKING RESERVED FOR RESIDENTS	\$100,000	
ALLOCATION OF SURPLUS		\$1,000,000
TOTAL AVAILABILITY		<u>\$3,524,800</u>

FUNDING HISTORY

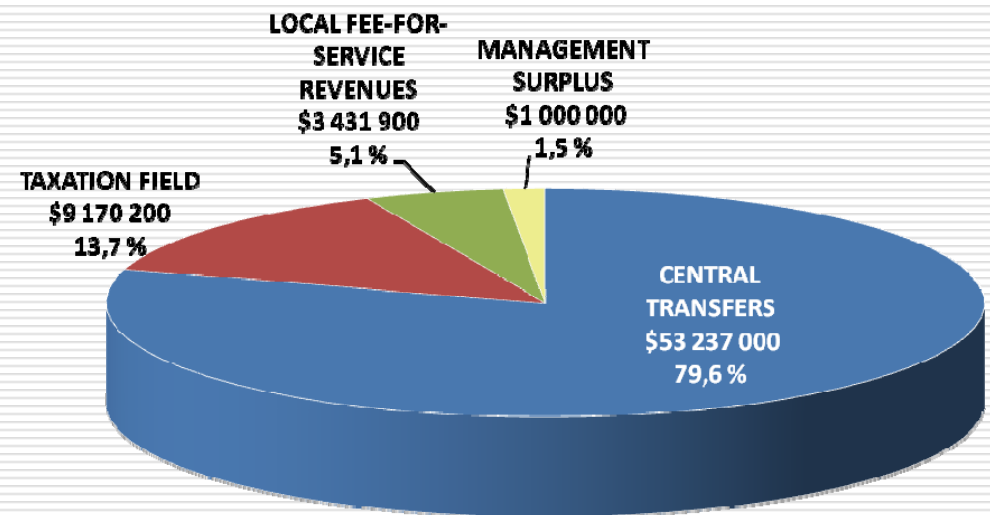
	2017	2018	2019
CENTRAL TRANSFERS	(\$477,400)	\$838,600	\$1,060,300
FISCAL FIELD	\$203,300	\$238,000	\$198,700
LOCAL REVENUES	\$477,800	\$194,500	\$309,800
PAY RATIONALIZATION	\$1,675,000	\$572,700	\$310,000
SAVINGS, RATIONALIZATION AND DOWNSIZING	\$175,000	\$261,327	\$646,000
ALLOCATION OF SURPLUS	\$1,085,400	\$400,000	\$1,000,000
TOTAL	\$3,139,100	\$2,505,127	\$3,524,800

2019 BUDGET

2018 BUDGET
\$64,670,300



2019 BUDGET
\$66,839,100



EXPENDITURE BUDGET BY PROGRAM

2016-2019 COMPARISON

PROGRAM	ACTUAL EXPENDITURES		ORIGINAL BUDGET	
	2016 \$	2017 \$	2018 \$	2019 \$
SPORTS, RECREATION AND SOCIAL DEVELOPMENT	9,980,400	10,198,400	10,212,300	10,653,800
SNOW REMOVAL	8,890,100	4,275,900	4,115,900	4,112,000
STREET/SIDEWALK CLEANING & MAINTENANCE	10,860,900	9,233,800	9,165,500	9,501,100
WASTE & RECYCLING	6,306,600	4,898,900	5,070,500	5,110,100
GENERAL ADMINISTRATION & ADMINISTRATIVE SERVICES	6,065,100	5,956,800	7,431,900	8,150,700
LIBRARIES AND CULTURAL CENTRES	9,492,700	11,074,600	10,021,200	10,222,100
PARKS AND GARDENS	8,130,400	7,627,600	7,596,600	7,735,900
WATER SUPPLY & SEWER SYSTEM	5,515,600	5,077,900	4,950,500	5,001,700
PERMITS, INSPECTIONS & URBAN PLANNING	4,300,100	4,409,400	4,466,300	4,671,900
CONSTITUENT RELATIONS	1,582,100	1,660,300	1,639,600	1,679,700
TOTAL	\$71,124,000	\$64,413,800	\$64,670,300	\$66,839,100

EXPENDITURE BUDGET BY ITEM

2016-2019 COMPARISON

	ACTUAL 2016 EXPENDITURES \$	ACTUAL 2017 EXPENDITURES \$	ORIGINAL 2018 BUDGET \$	ORIGINAL 2019 BUDGET \$
PAY	30,544,100	31,285,800	30,314,400	30,740,700
EMPLOYER CONTRIBUTIONS	9,439,100	9,245,100	8,633,400	8,816,100
TOTAL PAY	39,983,300	40,530,900	38,947,800	39,556,800
TRANSPORTATION AND COMMUNICATIONS	762,700	579,100	608,400	603,400
PROFESSIONAL, TECHNICAL AND OTHER SERVICES	7,553,900	4,906,900	6,852,900	7,101,300
RENTAL, MAINTENANCE AND REPAIR	8,756,100	5,849,900	5,541,400	5,422,100
NON-DURABLE GOODS	7,467,700	5,830,700	5,973,900	6,113,000
DURABLE GOODS	322,200	498,300	212,900	234,400
CONTRIBUTIONS AND CO-PAYMENTS TO ORGANIZATIONS	4,230,900	4,401,300	4,162,500	4,338,300
INTERUNIT CHARGES	1,955,400	1,754,100	1,934,900	2,034,200
OTHER ITEMS	91,900	62,600	435,600	1,435,600
TOTAL (OTHER FAMILIES)	\$31,140,800	\$23,882,900	\$25,722,500	\$27,282,300
TOTAL	\$71,124,000	\$64,413,800	\$64,670,300	\$66,839,100

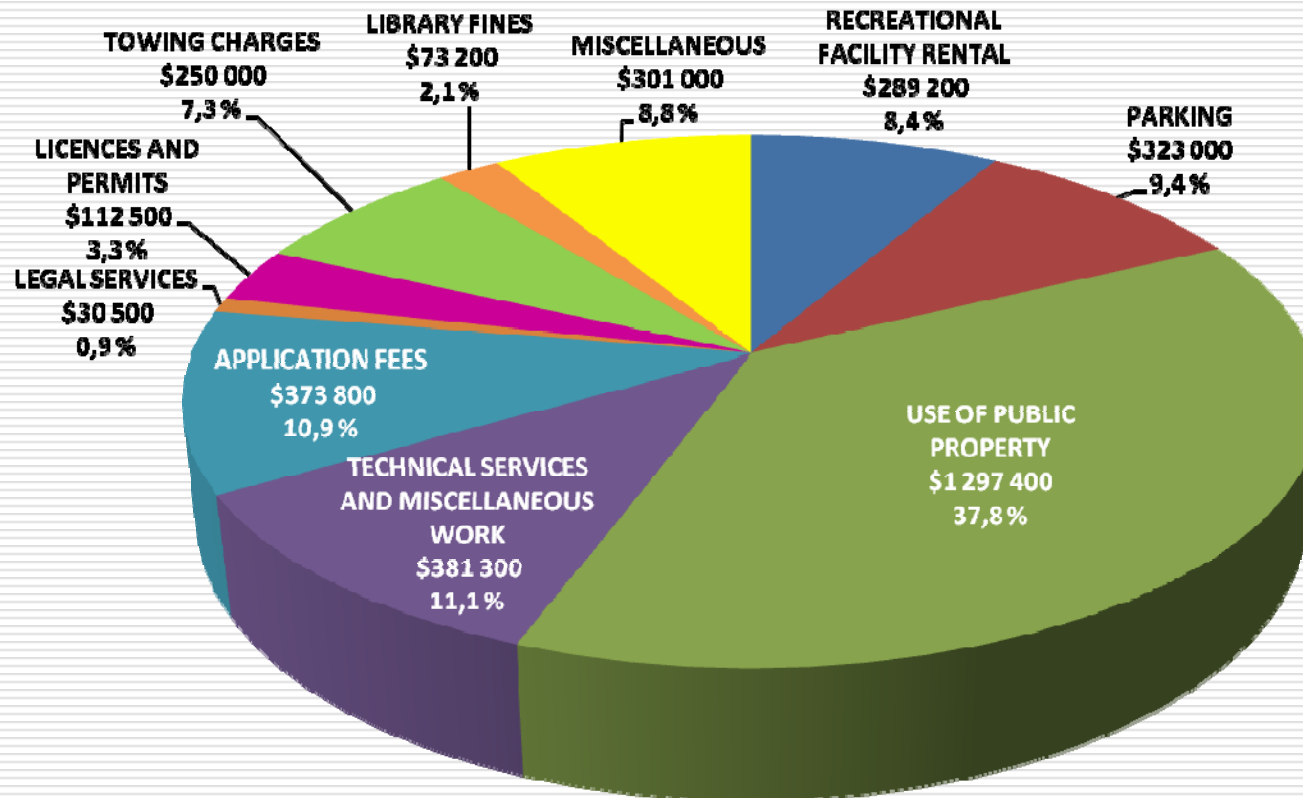
REVENUE BUDGET BY PROGRAM

2016-2019 COMPARISON

PROGRAM	ACTUAL 2016 REVENUES \$	ACTUAL 2017 REVENUES \$	ORIGINAL 2018 BUDGET \$	ORIGINAL 2019 BUDGET \$
RECREATIONAL FACILITY RENTAL	306,000	240,200	283,500	289,200
PARKING	338,500	258,300	200,000	323,000
USE OF PUBLIC PROPERTY	1,213,100	1,665,000	1,207,200	1,297,400
TECHNICAL SERVICES AND MISCELLANEOUS WORK	701,500	391,300	350,600	381,300
APPLICATION FEES	-	411,600	368,100	373,800
LEGAL SERVICES	32,300	31,100	30,000	30,500
LICENCES AND PERMITS	226,400	161,500	114,000	112,500
TOWING REVENUES	239,400	307,300	220,000	250,000
LIBRARY FINES	66,700	62,000	57,900	73,200
MISCELLANEOUS	1,074,100	557,000	290,800	301,000
TOTAL	\$4,198,000	\$4,085,200	\$3,122,100	\$3,431,900

REVENUE BUDGET BY PROGRAM

2019 REVENUE BUDGET \$3,431,900



INVESTMENT BUDGET

2019-2020-2021

THREE-YEAR CAPITAL PROGRAM (TYCP)

2019-2020-2021 THREE-YEAR CAPITAL PROGRAM (TYCP)

2019	\$6,830,000
2020	\$6,830,000
2021	\$6,830,000
TOTAL	\$20,490,000



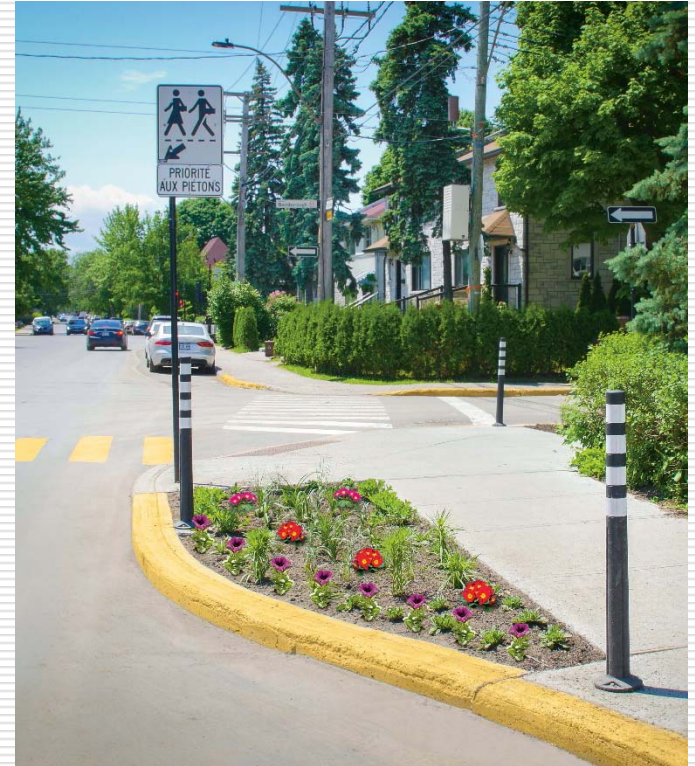
LE TRIANGLE 2018

THE THREE-YEAR CAPITAL PROGRAM (TYCP) MEANS...

- ☐ CAPITAL INVESTMENT*
- ☐ ASSET QUALITY MAINTENANCE
- ☐ DEVELOPMENT IN KEY SECTORS
- ☐ CAPITALIZABLE EXPENDITURES
- ☐ EXPENDITURES FUNDED BY LOAN BY-LAW

EXAMPLES:

- ☐ CONVERSION OF WADING POOLS TO WATER PLAY PARKS
- ☐ PLAYGROUND REDEVELOPMENT
- ☐ RESTORATION OF A COMMUNITY OR SPORTS CENTRE
- ☐ LOCAL STREET REPAIR



* MINIMUM OF 75% TO MAINTENANCE AND MAXIMUM OF 25% TO DEVELOPMENT

BOROUGH ASSETS (OUR CAPITAL INVESTMENTS)

- ❑ **36 PARKS AND GREEN SPACES**
- ❑ **6 COMMUNITY GARDENS**
- ❑ **265 KM OF STREETS AND 530 KM OF SIDEWALKS**
- ❑ **30 KM OF BIKE PATHS AND LANES**
- ❑ **49 BUILDINGS**
- ❑ **18 POOL FACILITIES**



2019-2020-2021 TYCP BREAKDOWN BY PROGRAM

	2019	2020	2021
BUILDINGS	\$2,225,000	\$1,980,000	\$1,245,000
PARKS AND GREEN SPACES	\$1,505,000	\$1,750,000	\$1,885,000
INFRASTRUCTURE (STREET REPAIR PROGRAM, SIDEWALK PROJECTIONS, TRAFFIC CALMING)	\$3,100,000	\$3,100,000	\$3,700,000
TYCP TOTAL	<u>\$6,830,000</u>	<u>\$6,830,000</u>	<u>\$6,830,000</u>

THREE-YEAR CAPITAL PROGRAM (TYCP)

2019-2020-2021

BUILDING	2019	2020	2021
MANOIR NDG AND COMMUNITY CENTRE	\$1,725,000	\$1,505,000	-
COMMUNITY CENTRE AT 6767 CÔTE-DES-NEIGES AND BIBLIOTHÈQUE INTERCULTURELLE	\$450,000	\$385,000	\$410,000
CDN CULTURAL CENTRE AND LIBRARY	-	\$40,000	\$785,000
NDG SPORTS CENTRE	\$50,000	\$50,000	\$50,000
BUILDING TOTAL	<u>\$2,225,000</u>	<u>\$1,980,000</u>	<u>\$1,245,000</u>

THREE-YEAR CAPITAL PROGRAM (TYCP)

2019-2020-2021

PARKS AND GREEN SPACES	2019	2020	2021
PARC DE LA SAVANE–CHALET	\$700,000	-	-
NDG PARK–WATER PLAY PARK	\$355,000	-	-
BASKETBALL COURT	\$200,000	-	-
PARC CHALETS	\$100,000	\$500,000	\$535,000
COFFEE PARK–WATER PLAY PARKS	-	\$500,000	-
JEAN-BRILLANT PARK - CHALET	-	\$600,000	\$400,000
WESTBURY PARK–REDEVELOPMENT	-	-	\$800,000
PARK CHALET–ROOFING	\$50,000	\$50,000	\$50,000
URBAN FURNITURE–REPLACEMENT	\$100,000	\$100,000	\$100,000
PARK AND GREEN SPACE TOTAL	<u>\$1,505,000</u>	<u>\$1,750,000</u>	<u>\$1,885,000</u>

THREE-YEAR CAPITAL PROGRAM (TYCP)

2019-2020-2021

ROADS AND TRAFFIC CALMING (SIDEWALK PROJECTIONS)	2019	2020	2021
ROAD REPAIR PROGRAM (INCLUDING SIDEWALK PROJECTIONS)	\$2,000,000	\$2,000,000	\$2,500,000
MINOR SIDEWALK REPAIR PROGRAM	\$400,000	\$400,000	\$400,000
TRAFFIC CALMING MEASURES	\$500,000	\$500,000	\$600,000
CATCH BASIN REPAIR	\$200,000	\$200,000	\$200,000
INFRASTRUCTURE TOTAL	<u>\$3,100,000</u>	<u>\$3,100,000</u>	<u>\$3,700,000</u>
2019-2020-2021 TYCP TOTAL	<u>\$6,830,000</u>	<u>\$6,830,000</u>	<u>\$6,830,000</u>

PLANNED CENTRAL CITY INVESTMENT

\$30,470,945

2019

<input type="checkbox"/> COLLECTOR ROAD REPAIR PROGRAM (PRR)	\$6,500,000
<input type="checkbox"/> SUPPLEMENTARY PAVING AND SURFACING PROGRAM (PCPR)	\$3,200,000
<input type="checkbox"/> PAVEMENT REHABILITATION PROGRAM–LEVELLING–SURFACING	\$2,500,000
<input type="checkbox"/> ROAD MAINTENANCE PROGRAM (BUS STOP REPAIR, CRACK FILLING, CRASH BARRIER REPAIR)	\$950,000
<input type="checkbox"/> WATER SUPPLY AND SEWAGE SYSTEM	\$17,320,945