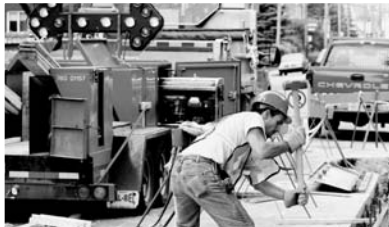

MAYOR'S REPORT ON THE FINANCIAL SITUATION – AUGUST 2007

CÔTE-DES-NEIGES—NOTRE-DAME-DE-GRÂCE BOROUGH





Message from the Borough Mayor

Dear fellow residents,

The results of the fiscal year ending December 31, 2006 clearly show that our administration is carefully managing your money and striving to improve the quality of life of everyone in the Côte-des-Neiges—Notre-Dame-de-Grâce borough, despite severely limited financial resources.

Our responsible management of public funds, combined with a mild winter that led to substantial savings on snow-removal operations, allowed your borough to end 2006 with a reasonable surplus.

Changes in our work methods, in particular the introduction of GPS systems and radios in our Roads vehicles, and changes to snow-removal operations all point to the commitment on the part of the administration and employees to finding solutions to improve services to the public. The new Accès Montréal office, located right in the building housing all municipal services, is also an important choice that we made to bring the borough administration and services closer to residents.

We will continue to take significant steps this year to improve our neighbourhoods, by investing \$2 million in repairs to road surfaces and sidewalks on residential streets, \$11 million over two years to make repairs to the arterial road network and collector streets, and \$5 million in 15 parks to upgrade the street furniture and landscaping, create or repair swimming and wading pools and play areas and renovate community buildings. We are also working with private and community partners to deliver 462 units of low-cost or affordable housing, since this is a concern for borough residents and our administration.

We have also targeted other key issues for our future, i.e. the environment and families. Within the next year, we plan to present a complete green plan that will allow us to share a clear vision of sustainable development in our borough. We began taking steps in this direction this year,

by creating the first green roof on a municipal building, on the Côte-des-Neiges Maison de la culture and Library. We are currently studying the possibility of introducing larger recycling bins.

In addition, your borough is now putting together an action plan aimed mainly at encouraging families to move into or remain in Côte-des-Neiges—Notre-Dame-de-Grâce. We will be ready to share our ideas on this important question before the end of the year.

Lastly, the crucial consideration in the coming years will be to improve our financial capacity by seeking a larger share for our borough. If we wish to pay for our infrastructure, build a sports and community complex in Notre-Dame-de-Grâce, upgrade our streets, boost space and services in our libraries and offer more support for social development, we need greater financial resources. We must receive a fair share of the wealth we create within the city of Montréal, to ensure positive impact for our fellow residents. Our borough's primary goal must be to obtain the means to fulfil our ambitions!

On behalf of your Borough Council, thank you for placing your trust in us day after day. Rest assured that we will continue doing our utmost to achieve our ambitions as a community.

A handwritten signature in black ink, appearing to read 'Michael Applebaum'. The signature is written in a cursive style and is positioned above a thin, horizontal line that extends across the width of the signature.

Michael Applebaum
Mayor, Côte-des-Neiges—Notre-Dame-de-Grâce borough

Latest financial results (2006)

With expenditure of \$66,048,900 and local revenue of \$2,124,900, the Côte-des-Neiges—Notre-Dame-de-Grâce borough ended the year with a management surplus of \$3,105,800 over budgeted expenditure and \$135,100 over budgeted revenue and a \$102,200 adjustment from the Central City. This management surplus is due mainly to the low snowfall in winter 2006 and a favourable difference in the calculation of employer contributions.

Here are some examples of the borough's concrete achievements in 2006, as it endeavoured to improve all residents' quality of life (*see also the list of projects carried out under the three-year capital expenditure program, on page 4*):

- **All borough services under one roof!**

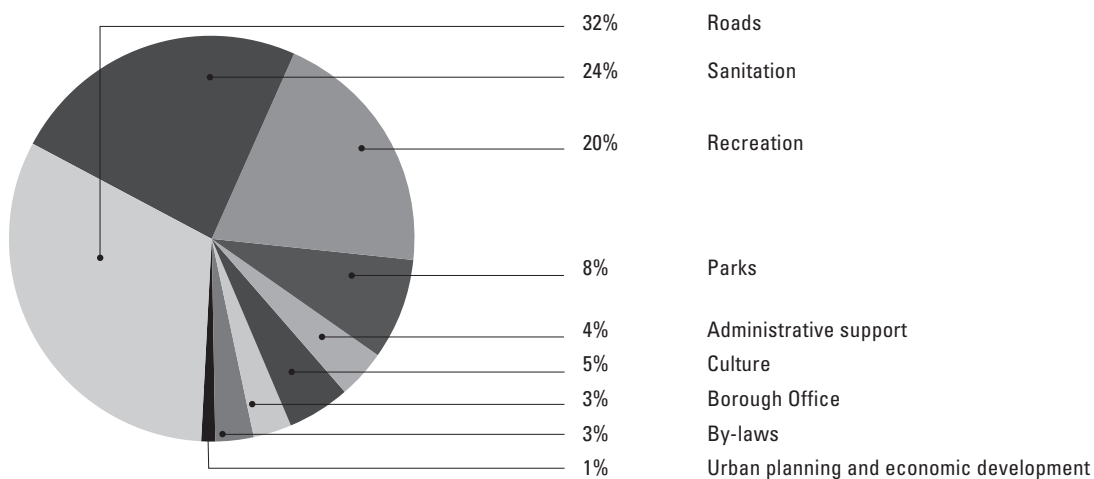
We combined the two Accès Montréal offices to create one all-new, larger and more efficient one at the Borough Office (5160, boulevard Décarie), where several important service outlets such as the Permits and Inspections Division, the Culture, Sports, Recreation and Social Development Department and Mayor's office and borough councillors' office were already located. The new borough Accès Montréal office now opens earlier on weekdays (8:30 a.m. – 5 p.m.) and is even open Saturday mornings (9 a.m. – noon). It is located in the heart of the borough, right near the Snowdon metro station.

- 53,432 transactions (payment of parking tickets, property taxes, residents-only parking stickers, dog tags, etc.) conducted at the borough Accès Montréal office;
- 21,130 telephone calls from Côte-des-Neiges—Notre-Dame-de-Grâce residents handled by the borough Accès Montréal office and by Accès Montréal front-line services;

- 6,667 visits by residents to the borough Accès Montréal office;
- 224 requests for access to information received and handled by the borough;
- Complete update of the Côte-des-Neiges—Notre-Dame-de-Grâce borough *Resident's Handbook*. The new edition of this useful reference is still good for two years (2007-2009). It was distributed door to door in the borough in late fall 2006;
- 4 issues of *Savoir faire*, the borough's official newsletter packed with useful seasonal information, distributed door to door. Since 2006, each issue of *Savoir faire* has included four more pages (two in French and two in English);
- 1 completely renewed *Directory of Sports and Recreation Activities*, distributed door to door in the borough;
- 2 programs of activities at the borough's Maisons de la culture, available at all borough offices and facilities;
- Improvements to the borough's Website (ville.montreal.qc.ca/cdn-ndg) and regularly updated content;
- 1 communications campaign (*Cleanliness: a shared responsibility*), to continue building local residents' awareness of the importance of keeping our borough clean;
- 350 requests from the media handled by the borough, to keep residents properly informed;

- Organization of and participation in different events: Food-Fest, a cleanup blitz, an educational camp aimed at reducing the school drop-out rate, a tribute evening for borough volunteers, etc.;
- 83 applications for public events received and handled by the borough;
- 1,041,446 items loaned by the four libraries in the borough;
- 30,013 visitors to the borough's two Maisons de la culture;
- 83 shows and 26 exhibitions at the two Maisons de la culture;
- 801 sports and recreation activities overseen or offered with partners;
- 133 cultural, sports and recreation facilities;
- Some 7,000 calls received and handled by the Permits and Inspections Division;
- 4,255 visits by residents to the Permits and Inspections Division;
- 6,720 building inspections;
- 1,169 permits issued;
- 645 certificates of occupancy issued;
- 1,164 dog tags issued;
- 479 trees planted in streets and parks;
- 1,331 trees trimmed;
- 7,364 tonnes of asphalt laid;
- 5,700 metres of sidewalks repaired;
- 44,596 tonnes of garbage picked up;
- 155,160 cubic metres of bulky items picked up;
- 25,030 hours of cleaning;
- 8,526 tonnes of abrasives spread on icy streets and sidewalks;
- 9,350,000 square metres of lawns mowed regularly;
- 6,025 hours of skating rink maintenance;
- 2,274 hours of soccer field maintenance;
- 18,021 hours of park and equipment maintenance.

Breakdown of expenditure (2006)



Latest three-year capital expenditure program

The latest three-year capital expenditure program called for the following investments:

2006	6,176,000 \$
2007	6,176,000 \$
2008	6,176,000 \$

The borough's capital expenditure for the 2006 year was on the order of \$4.8 M, for the following projects:

- Upgrading the playgrounds in 7 parks (Trenholme, Somerled, Maurice Cullen, Kent, Jean Brillant, William Bowie and William Hurst);
- \$200,000 in minor repairs to borough buildings, e.g.: repairs to the reception areas in the Côte-des-Neiges and Notre-Dame-de-Grâce Maisons de la culture, restoration of seats in the auditorium of the Côte-des-Neiges Maison de la culture, repairs to the reception area in the Côte-des-Neiges Community Recreation Centre, repair work to the Appleton Centre and installation of blinds in the Côte-des-Neiges Library and the Notre-Dame-de-Grâce Maison de la culture;
- \$130,000 for repairs to the roofs of the Nelson Mandela Park chalet and the Notre-Dame-de-Grâce Park chalet;
- Completion of construction work on the Saint-Raymond Community Centre;
- Upgrading of the roof on the Côte-des-Neiges Maison de la culture and Library (green roof);
- Replacement of vehicles for direct services to residents;
- The Road Repair Program, involving improvements to the local street and sidewalk network on 17 street sections.

Preliminary indications of financial results (2007)

Data available thus far show that we are on track to respect our revenue and expenditure envelopes for the current year.

Expenditure is estimated at \$65,530,000 and local revenue at \$2,246,900.

In 2007, the priorities for your Borough administration will be:

- Cleanliness on public and private property;
- Sustainable development and the environment;
- Improving and adding sports, recreation and community facilities;
- Supporting the development of major institutional and residential projects;
- Enforcing the by-law prohibiting residents from dumping snow from their property onto public property.

General forecast for the 2008 budget and the next three-year capital expenditure program

The general forecast for 2008 is for budgeted expenditure and budgeted revenue that remain to be determined by the city of Montréal.

The 2008-2010 three-year capital expenditure program calls for total investment of \$18,627,000, spread out over the three years as follows:

2008	\$6,209,000
2009	\$6,209,000
2010	\$6,209,000

List of contracts of \$25,000 or more

Including contracts of over \$2,000 awarded to a given contractor that add up to \$25,000 or more over the period from June 1, 2006 to May 31, 2007.

The list of contracts is appended.

Appendix

List of contracts of \$25,000 or more

Awarded between June 1, 2006 and May 31, 2007

SUPPLIER	DESCRIPTION	AMOUNT
4121104 CANADA INC. (KADISAL INC.)	Côte-des-Neiges Eco-centre fees	\$36,454.72
4121104 CANADA INC. (KADISAL INC.)	Operating contract for the Eco-centre	\$52,415.12
4121104 CANADA INC. (KADISAL INC.)	Eco-centre fees	\$39,995.48
ABC RECREATION LTD.	Purchase of play equipment for Trenholme Park – playground for ages 6 to 12	\$70,956.06
ACTUALITES COTE-DES-NEIGES INC.	Media placement	\$44,254.51
AMAZONE COMMUNICATIONS	2006 Cleanliness communications campaign	\$22,814.88
AMAZONE COMMUNICATIONS	2007 Cleanliness communications campaign	\$14,210.18
B.D.M.P. TRANSPORT EN VRAC S.E.N.C.	Snow haulage contract	\$267,058.87
B.P. ASPHALTE INC.	2006 Road Repair Program: sidewalk repairs	\$1,260,802.00
C.M.S. ENTREPRENEURS GENERAUX INC.	Snow-removal contracts	\$1,181,588.85
CANADA POST	Door-to-door distribution of the <i>Savoir Faire</i> seasonal newsletter, 2007	\$31,262.32
CANBEC CONSTRUCTION INC.	Upgrading of the playground for ages 6 to 12 in Trenholme Park	\$107,115.15
CARTIER PONTIAC BUICK GMC LTEE	Truck chassis for dump body	\$73,702.86
CIMA + SOCIETE D'INGENIERIE - S.E.N.C.	Traffic-calming study, Monkland block (Phase II)	\$23,317.20
CIMA + SOCIETE D'INGENIERIE - S.E.N.C.	Land use and traffic study	\$25,816.33
CLINIQUE DE MEDECINE INDUSTRIELLE ET PREVENTIVE DU QUEBEC INC.	CSST professional fees	\$25,908.00
CONSTRUCTIONS ET PAVAGES JESKAR INC. (LES)	Road surface planing contract	\$238,677.19
CONVEPERT INC.	Supply and installation of specialized equipment on a tractor truck	\$53,937.75
DESSAU- SOPRIN	Geotechnical study in Trenholme Park	\$16,578.54
DESSAU- SOPRIN	Environmental assessment study in Rosemary Brown Park	\$15,026.30
DESSAU- SOPRIN	Environmental rehabilitation of the Trenholme Park playground	\$13,148.01
DESSAU- SOPRIN INC.	Environmental soil assessment study of the Saint-Raymond and Victoria community gardens	\$18,190.92
ENTR. DE CONSTRUCTION T.E.Q.	Construction work on 6767 Côte-des-Neiges	\$142,101.80
ENTREPRISES CLOUTIER & GAGNON (1988) LTEE	Upgrading of the roof of the Côte-des-Neiges Maison de la culture and Library (green roof)	\$576,956.75
ENTREPRISES DANIEL ROBERT INC.	Repairs to the paths in Van Horne Park	\$61,429.57
ENTREPRISES DANIEL ROBERT INC.	Upgrading of the playground for ages 2 to 5 in Trenholme Park	\$77,976.86
ENTREPRISES FORMES & JEUX	Purchase of water games for MacKenzie King Park	\$48,455.54
ENTREPRISES VENTEC INC. (LES)	Construction work in Somerled Park	\$172,653.70
ENTRETIEN DE PISCINES SOUCY INC.	Development work for water games in MacKenzie King Park	\$89,806.90
ENVIRONNEMENT ROUTIER NRJ INC.	Benco vehicles for snow removal and spreading abrasives	\$93,700.60
ENVIRONNEMENT ROUTIER NRJ INC.	Snow-removal contracts	\$1,905,634.20
EQUIPEMENT JKL INC.	Rental of two Holder vehicles	\$31,024.83
EQUIPEMENTS RECREATIFS JAMBETTE INC.	Modules for the playground for ages 2 to 5 in Maurice Cullen Park	\$36,573.47

FORTIER AUTO (MONTREAL) LTEE	Two Ford F-350 pick-up trucks	\$61,934.66
FORTIER AUTO (MONTREAL) LTEE	Mini-van	\$22,188.46
FORTIER AUTO (MONTREAL) LTEE	Ford F-350 pick-up trucks (two)	\$62,407.66
GASTON CHAMPOUX INC.(1973)	Repair of the roof and ventilation of the Trenholme Centre	\$291,213.82
GCI ENVIRONNEMENT INC	20 cu. yd. compactor container	\$82,311.88
GLOBAL UPHOLSTERY CO. INC./ GROUPE GLOBAL INC.	Furniture for the Accès Montréal office	\$17,015.43
GLOBOCAM	Chassis extension for a Sterling LT7500 tractor truck	\$6,456.06
GLOBOCAM	Tractor truck	\$84,473.98
GLOBOCAM	Tractor truck	\$111,193.09
GLOBOCAM	Sterling tractor truck, LT 9500, 2007	\$120,310.56
GROUPE GLOBAL INC.	Purchase of furniture – moving the Permits office	\$13,959.15
GROUPE GLOBAL INC.	Furniture for the conference room in the Accès Montréal office at 5160, boul. Décarie	\$2,776.25
GROUPE GLOBAL INC.	Furniture for the Communications team	\$4,954.97
GROUPE GLOBAL INC.	Office furniture	\$5,637.55
GROUPE GLOBAL INC.	Purchase of furniture for the Notre-Dame-de-Grâce Maison de la culture offices	\$7,065.03
GROUPE GLOBAL INC.	Purchase of furniture for the Côte-des-Neiges Maison de la culture offices	\$3,336.20
GROUPE GLOBAL INC.	Furniture for the elected representatives' office	\$2,407.76
GROUPE GLOBAL INC.	Reception desk at the Côte-des-Neiges Community Recreation Centre	\$2,312.29
GROUPE GLOBAL INC.	Chairs for the Accès Montréal office	\$2,828.78
GROUPE VIG	Increase in the value of the contract - Saint-Raymond Centre	\$54,860.89
GROUPE VIG	Construction work - Saint-Raymond Centre	\$84,259.50
HIAB QUEBEC DIV. D'ATLAS POLAR CO. LTEE	Crane and platform	\$150,267.23
IMPRIMERIE TRANSCONTINENTAL DIVISION MONTREAL	Printing of the 2007-2009 <i>Resident's Handbook</i>	\$55,150.58
J L LE SAUX (GROUPE LE SAUX INC.)	Construction contract – repairs to the electrical entry at Van Horne Park	\$158,970.41
J.B. DESCHAMPS INC.	Printing of the <i>Savoir faire</i> seasonal newsletter, 2007	\$80,553.37
KUBOTA MONTREAL	Kubota tractors (2)	\$46,608.18
LAVALTRAC EQUIPEMENT INC.	John Deere farm tractor and equipment	\$129,397.95
LES COUVREURS AUGUSTO MONIZ INC.	Nelson Mandela Park chalet roof	\$25,363.19
LES ENTREPRISES CANBEC CONSTRUCTION INC.	Upgrading of Maurice Cullen Park	\$327,098.62
LES EQUIPEMENTS TWIN (1980) LTEE.	Purchase and installation of a dump body for wood chips	\$35,114.24
LES TOITURES VICK ET ASSOCIES INC.	Repairs to the Bill Durnan arena roof	\$622,774.60
LINE GOYETTE	Contract for professional services - Communications	\$21,337.41
LINE GOYETTE	Professional services	\$22,000.00
LONGUS EQUIPEMENT INC.	Articulated loader	\$196,992.56
LONGUS EQUIPEMENT INC.	Rental of a backhoe	\$38,797.23
MAROBİ INC.	Snow-removal contracts	\$966,762.96
MAURICE LACHANCE INC.	Repairs to the NDG Park chalet roof	\$75,101.48
MICHAEL PUBLISHING INC.	Media placement	\$22,951.89
MICHAEL PUBLISHING INC.	Media placement	\$16,192.50
OCTANE INC.	Graphic design of the <i>Savoir faire</i> newsletter in 2006	\$15,121.20
OCTANE INC.	Graphic design of the <i>Savoir faire</i> newsletter in 2007	\$15,725.08
RCM ENVIRONNEMENT INC.	Contract for the collection and disposal of household waste	\$2,373,558.33

REAL MECANIQUE	Mitsubishi Fuso, FE 145 with fixed aluminum platform	\$77,319.40
REBUTS SOLIDES CANADIENS INC.	Curbside recycling pick-up	\$3,402,917.68
RIVE-SUD CHRYSLER	Dodge Sprinter	\$79,142.69
RIVE-SUD CHRYSLER	Supply of a 2006 Dodge Sprinter 3500 truck	\$51,912.67
ROLAND GRENIER CONSTRUCTION LTEE.	Construction for the floor of the CDN Maison de la culture	\$27,596.55
S.P.C.A.	2007 contract	\$41,700.00
S.P.C.A.	2006 contract	\$39,600.00
SAMARKAND	Program of activities at the Maisons de la culture, winter 2007	\$4,471.38
SAMARKAND	<i>Directory of Sports and Recreation Activities, 2007-2008</i>	\$6,631.42
SAMARKAND	Program of activities at the Maisons de la culture, fall 2006	\$3,926.71
SAMARKAND	Production of the <i>Directory of Sports and Recreation Activities</i>	\$7,340.60
SAMARKAND	Texts, design and production of the 2007-2009 <i>Resident's Handbook</i> for the period from May 3 to July 5, 2006	\$18,769.27
SANQUIP INC.	Supply and installation of a compactor container	\$79,198.53
SERVICE MATREC INC.	Curbside recycling pick-up	\$377,089.91
SERVICE MATREC INC.	Contract for outside landfill waste disposal	\$786,255.61
SERVICE MATREC INC.	Contract for waste disposal	\$803,923.22
SIGNALISATION COMO	Snow-removal contracts	\$1,060,701.25
SOCIETE 5160 BOUL. DECARIE.	Construction of offices for the Permits and Inspections Division	\$91,348.59
SOCIETE 5160 BOUL. DECARIE.	Preparation of the new Accès Montréal office	\$83,121.50
SOCIETE 5160 BOUL. DECARIE.	Rearrangement of the 8th-floor premises for the Permits and Inspections Division	\$32,027.50
SOCIETE 5160 BOUL. DECARIE.	Preparation of the new Accès Montréal office	\$16,475.87
SOCIETE 5160 BOUL. DECARIE.	Construction work – Relocation of the Accès Montréal office	\$18,494.53
SOCIETE ENVIRONNEMENTALE COTE-DES-NEIGES	Extension of the Éco-quartier office contract	\$140,000.00
STRONGCO EQUIPEMENT INC.	Rental of a grader	\$155,571.28
STRONGCO EQUIPEMENT INC.	Rental of a grader and a snowplough	\$117,947.31
TELUS MOBILITE	Purchase of 20 CTM152 units for Public Works (GPS)	\$26,987.50
TESSIER RECREO-PARC INC.	Purchase of playground equipment – Somerled Park	\$67,070.98
TESSIER RECREO-PARC INC.	Seats for baby swings	\$9,931.40
TESSIER RECREO-PARC INC.	Upgrading of the Game Time equipment and purchase of a baby swing for upgrading the playground for ages 2 to 5 in Somerled Park	\$16,657.30
TESSIER RECREO-PARC INC.	Playground equipment for ages 6 to 12 in Maurice Cullen Park	\$64,853.84
TOWN OF MOUNT ROYAL	Town of Mount Royal recreational facilities and library, 2006	\$75,000.00
TOWN OF MOUNT ROYAL	Agreement between the borough and TMR (recreational facilities – library), 2007	\$76,520.75
TRANSCONTINENTAL MEDIAS	Media placement	\$21,545.64
TRANSCONTINENTAL MEDIAS	Media placement	\$6,821.74
VALGEAU INC.	Upgrading of Rosemary Brown Park - playgrounds for ages 2 to 5 and 6 to 12	\$329,011.09
VALORISATEURS ECOLOGIQUES (VE)	Extension of the Éco-quartier office contract	\$118,500.00
VIDOLO EXCAVATION LTD	Contract for container transportation	\$872,871.56
VIE EN VERT INC.	Professional services, Trenholme Park - ages 6 to 12	\$17,272.00
ARCHITECTES PAYSAGISTES (LA)		
VIE EN VERT INC.	Contract for professional services, Rosemary Brown Park	\$32,816.80
ARCHITECTES PAYSAGISTES (LA)		