



## 2011 BUDGET



October 12, 2010

# Presentation plan

- Budget overview
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- 2011 budget strategies
- 2011 operating budget
- 2011-2012-2013 three-year capital expenditures program



# Budget overview

	2010 budget	2011 budget	Variance
Property value	\$14.5 G	\$17.5 G	21%
Number of employees	472.6	472.6	0%
Operating budget	\$68.9 M	\$70.9 M	2.9%
* Budgeted revenue	\$2.4 M	\$4.8 M	100%
2011-2012-2013 three-year capital expenditures program	\$18.6 M	\$18.6 M	0%

\* The increase in the revenue is generated by the transfer of parking meter revenues

# Budget adjustments

**2010 budget**                    **\$68,991,000**

## Equalization

Development fund                    \$392,500

Adjustment to boroughs (\$12 M)                    \$1,563,300

## Other adjustments

Wages and salaries, fringe benefits, social benefits                    \$697,300

Adjustments to cover wages and salaries, fringe benefits, social benefits                    **(\$697,300)**

**2011 budget**                    **\$70,946,800**



# 2011 budget strategies

<b><u>Equalization</u></b>		\$2,517,600
Development fund	\$392,500	
Adjustment to the amount set out for boroughs	\$1,563,300	
Management effort – Budget reduction	\$561,800	
<b><u>Additional spending</u></b>		
Wages and salaries	<b>\$697,300</b>	
Contractual commitments	<b>\$315,000</b>	
New allotments of services	<b>\$1,505,300</b>	<b>\$2,517,600</b>

# 2011 budget strategies

## Contractual commitments

■ Snow-clearing contracts	\$155,000	
■ Glenmount agreement	\$40,000	
■ Maintenance and storage of security bollards	\$55,000	
■ “Berger blanc” animal shelter	<u>\$65,000</u>	<b>\$315,000</b>

# 2011 budget strategies

## New allotments

■ Local development fund	\$750,000	
■ Long-term equipment leasing	\$200,000	
■ Traffic-calming measures	\$110,000	
■ Adjustment in budgeted contributions to non-profit organizations	\$105,000	
■ Budget for library auxiliaries	\$103,300	
■ Tree pruning	\$100,000	
■ Support for community and public events	\$100,000	
■ Water-quality maintenance (swimming and wading pools)	<u>\$37,000</u>	\$1,505,300

# 2011 operating budget





## 2011 operating budget By program expenditure

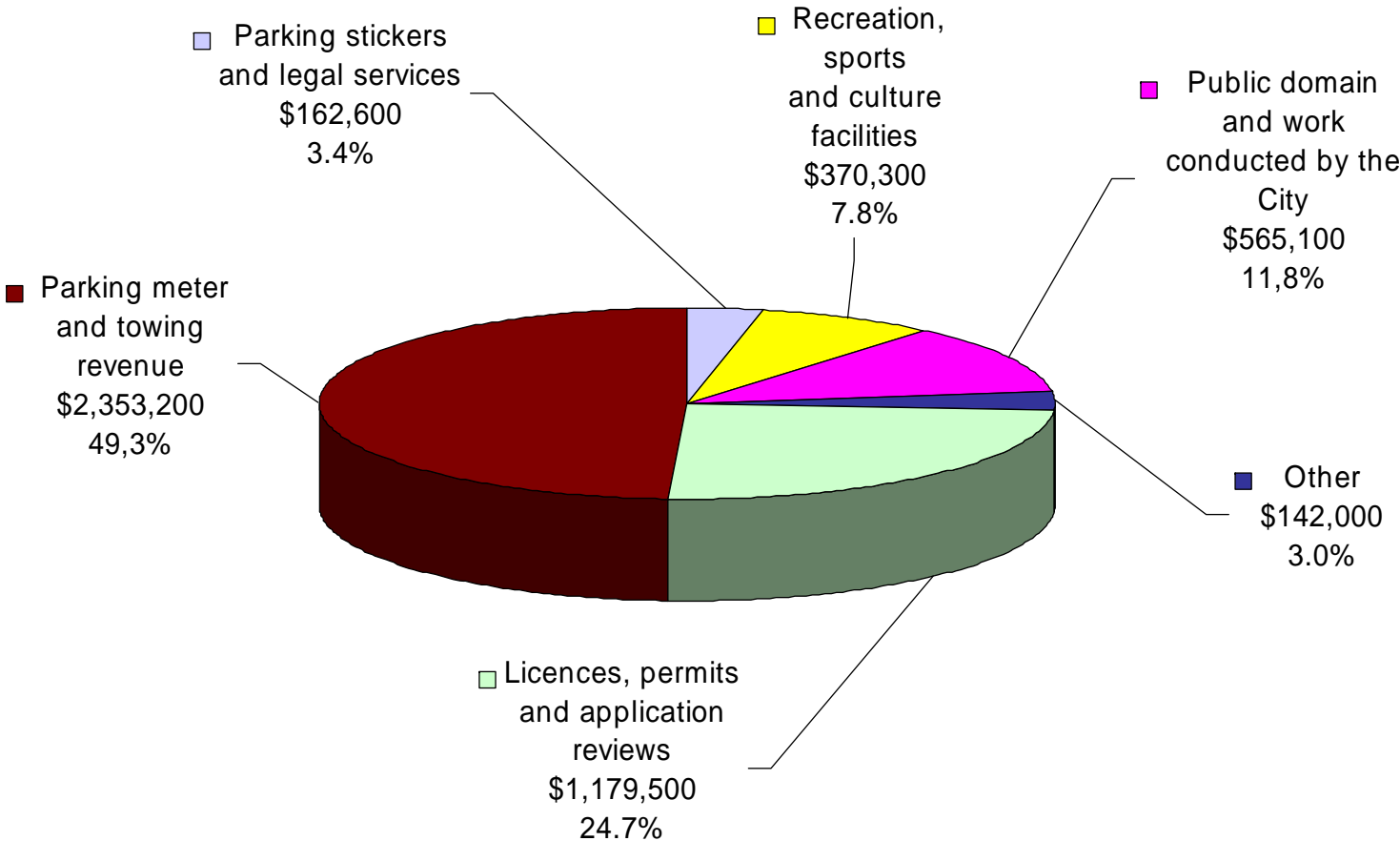
	<u>2010</u>	<u>%</u>	<u>2011</u>	<u>%</u>
Sports, recreation and social development	\$13,475,900	19.5	\$13,744,800	19.4
Snow removal	\$10,373,000	15.0	\$10,025,300	14.1
Cleanliness and maintenance, roads and sidewalks	\$10,298,800	14.9	\$10,747,100	15.1
Garbage and recycling collection	\$10,041,900	14.6	\$9,970,800	14.1
General administration, admin. services	\$5,513,200	8.0	\$6,268,900	8.8
Libraries, maisons de la culture	\$5,116,700	7.4	\$5,367,300	7.6
Parks and horticulture	\$3,860,300	5.6	\$4,398,500	6.2
Water and sewer systems	\$3,628,900	5.3	\$3,642,400	5.1
Permits, inspections, urban development	\$3,362,700	4.9	\$3,457,700	4.9
Citizen relations and communications	\$2,281,300	3.3	\$2,306,300	3.3
Property management	\$1,027,100	1.5	\$1,017,700	1.4
<b>TOTAL</b>	<b>\$68,991,000</b>	<b>100</b>	<b>\$70,946,800</b>	<b>100</b>

## 2011 operating budget by type of expenditure

	<u>2010</u>	<u>2011</u>	<u>%</u>
Wages and salaries	\$31.9 M	\$32.7 M	46
Contracts	\$13.3 M	\$13.4 M	20
Funds (vehicles and immovables)	\$10.6 M	\$10.6 M	16
Contributions to organizations	\$3.7 M	\$3.8 M	5
Goods and materials	\$3.5 M	\$3.6 M	5
Inter-unit charges	\$2.6 M	\$2.4 M	3
Rentals and maintenance	\$0.9 M	\$1.2 M	1
Transportation and communications	\$0.9 M	\$0.9 M	1
Development funds	----	\$0.8 M	1
Salt and abrasives	\$0.7 M	\$0.7 M	1
Fuel	\$0.6 M	\$0.6 M	1
Legal services	\$0.2 M	\$0.2 M	----
<b>TOTAL</b>	<b>\$68,9 M</b>	<b>\$70,9 M</b>	<b>100</b>

# 2011 revenue

## Revenue of \$4.8 M - Breakdown by category



## Revenue by program

	<u>2010</u>	<u>2011</u>
Parking meter and towing revenue	----	\$2,353,200
Licences and permits	\$1,068,300	\$969,500
Application reviews	\$210,000	\$210,000
Occupancy of public domain	\$303,800	\$318,800
Work conducted by the City	\$200,000	\$246,300
Rental of recreational facilities	\$201,700	\$283,500
Library fines	\$85,900	\$65,700
Various services – libraries	\$35,600	\$21,100
Parking	\$121,200	\$121,600
Legal services	\$51,000	\$41,000
Other	\$142,000	\$142,000
<b>TOTAL</b>	<b>\$2,419,500</b>	<b>\$4,772,700</b>



# Three-year capital expenditures program 2011-2013 (PTI)



# Three-year capital expenditures budget (PTI)

<b>2011</b>	<b>\$6,209,000</b>
<b>2012</b>	<b>\$6,209,000</b>
<b>2013</b>	<b><u>\$6,209,000</u></b>
<b>TOTAL</b>	<b>\$18,627,000</b>



# 2011-2013 three-year capital expenditures program (PTI)

- Investments in capital assets over three years
- Maintenance of asset quality
- Development in strategic sectors
- Capitalization expenditure
- Expenditure financed by loan bylaw

## Examples:

- Purchase of water play equipment for Kent Park and renovation of sports fields
- Construction of Notre-Dame-de-Grâce Sports Centre
- Purchase of rolling stock such as sidewalk tractors for snow-clearing and vacuum cleaner carts for summer maintenance



# Three-year capital expenditures by-the-numbers (PTI)

- ❑ 250 km of streets
- ❑ 460 km of sidewalks
- ❑ 18.6 km of bike paths and lanes
- ❑ 34 parks and green spaces
- ❑ 6 community gardens
- ❑ 73 buildings and facilities
- ❑ 268 vehicles and pieces of equipment





# PTI 2011

## Breakdown by program

### Borough

	2010	%	2011	%
<b>Immovables:</b>	\$3,170,000	51.1	\$3,450,000	55.6
<b>Vehicles:</b>	\$1,033,000	16.6	\$1,009,000	16.2
<b>* Parks:</b>	\$106,000	1.7	----	----
<b>Road repairs (RRP):</b>	\$1,900,000	30.6	\$1,750,000	28.2
<b>TOTAL</b>	<b>\$6,209,000</b>	<b>100</b>	<b>\$6,209,000</b>	<b>100</b>

\* *To these loans are added cash investments made by the borough as well as investments agreed to by the central city under the Programme d'amélioration des aménagements dans les parcs (PAAP), bringing total investment to \$1.8 M per year in 2010, 2011 and 2012.*

## 2011-2013 three-year capital expenditures program (PTI)

Description	<u>2011</u>	<u>2012</u>	<u>2013</u>
<b><u>Buildings</u></b>			
Notre-Dame-de-Grâce Cultural Centre	\$2,000,000	\$1,700,000	\$700,000
Notre-Dame-de-Grâce Sports Centre	\$1,450,000	----	----
Overhaul of buildings	----	----	\$900,000

## 2011-2013 three-year capital expenditures program (PTI)

Description	<u>2011</u>	<u>2012</u>	<u>2013</u>
<b><u>Infrastructures</u></b>			
Road repairs	\$1,750,000	\$2,000,000	\$2,000,000
Upgrading traffic lights	----	\$1,000,000	\$1,000,000
Minor sidewalk repairs program	----	\$500,000	\$500,000
<b><u>Vehicles</u></b>			
Replacement of vehicles	\$1,009,000	\$1,009,000	\$1,109,000
<b>TOTAL</b>	<b>\$6,209,000</b>	<b>\$6,209,000</b>	<b>\$6,209,000</b>

# PTI 2011

## Breakdown by program

### Central city - Investments

	<u>2010</u>	<u>2011</u>	<u>2012</u>
Benny Library and NDG Cultural Centre:	\$2,698,000	\$9,024,000	\$2,966,000
Programme d'amélioration des aménagements dans les parcs (PAAP):	\$1,254,000	\$900,000	\$900,000
Doug Harvey Arena:	----	\$600,000	\$3,600,000
Water and sewer systems	\$6,090,000	\$9,124,000	\$8,068,000
<b>TOTAL OF PROJECTS FINANCED BY THE CENTRAL CITY</b>	<b>\$10,042,000</b>	<b>\$19,648,000</b>	<b>\$15,534,000</b>



# 2011 budget

**Public presentation**  
October 2010