

2009 Budget

Public Presentation

October 7, 2008



Plan of the Presentation

- Budget outline
- 2009 budget adjustments
- 2009 budget strategies
- Organizational restructuring
- Budget breakdown
 - 2009 operating budget
 - Capital expenditure budget (PTI 2009-2010-2011)



Budget Outline

	2008 Budget	2009 Budget	Variance
Property tax base	\$14.1 G	\$14.2 G	0.7 %
Number of employees	489	482.9	(1.2 %)
Operating budget	\$67.3 M	\$68.1 M	1.2 %
Budgeted revenue	\$2.3 M	\$2.4 M	4.3 %
Three-year capital expenditure budget	\$18.6 M	\$18.6 M	Status quo



Budget Adjustments

	(\$000s)
2008 budget	67,368.5
<u>Borough equalization (mise à niveau)</u>	
Equalization	465.1
Development fund	1,047.6
Equalization (mise à niveau) fund	510.8
• Snow removal 281.1	
• Libraries 229.7	
<u>Other adjustments</u>	
Wages and salaries	(498.7)
Maintenance of immovables	(415.5)
Waste disposal	(1,734.2)
Various activities	1,341.5
2009 budget	68,085.1





Budget Strategies

<u>Borough equalization (mise à niveau)</u>	\$1,512,700
Development fund	\$1,047,600
Equalization fund	\$465,100
<u>Main adjustments</u>	
Wages and salaries	(\$498,700)
Maintenance of immovables	(\$415,500)
Benny Complex operating budget	(\$500,000)
Other adjustments	(\$98,500)
	(\$1,512,700)

Organizational Restructuring

	2008	2009		
Number of employees	489			
<u>2009 budget adjustments</u>				
Longer library hours	5.2			
Other	1.2	495.4		
<u>Staff reduction target</u>				
Reduction in positions in 2009		(12.5)		
Number of employees in 2009		482.9		
	2008	2009	2010	Total
Staff reduction targets	15.5	12.5	10.3	38.3





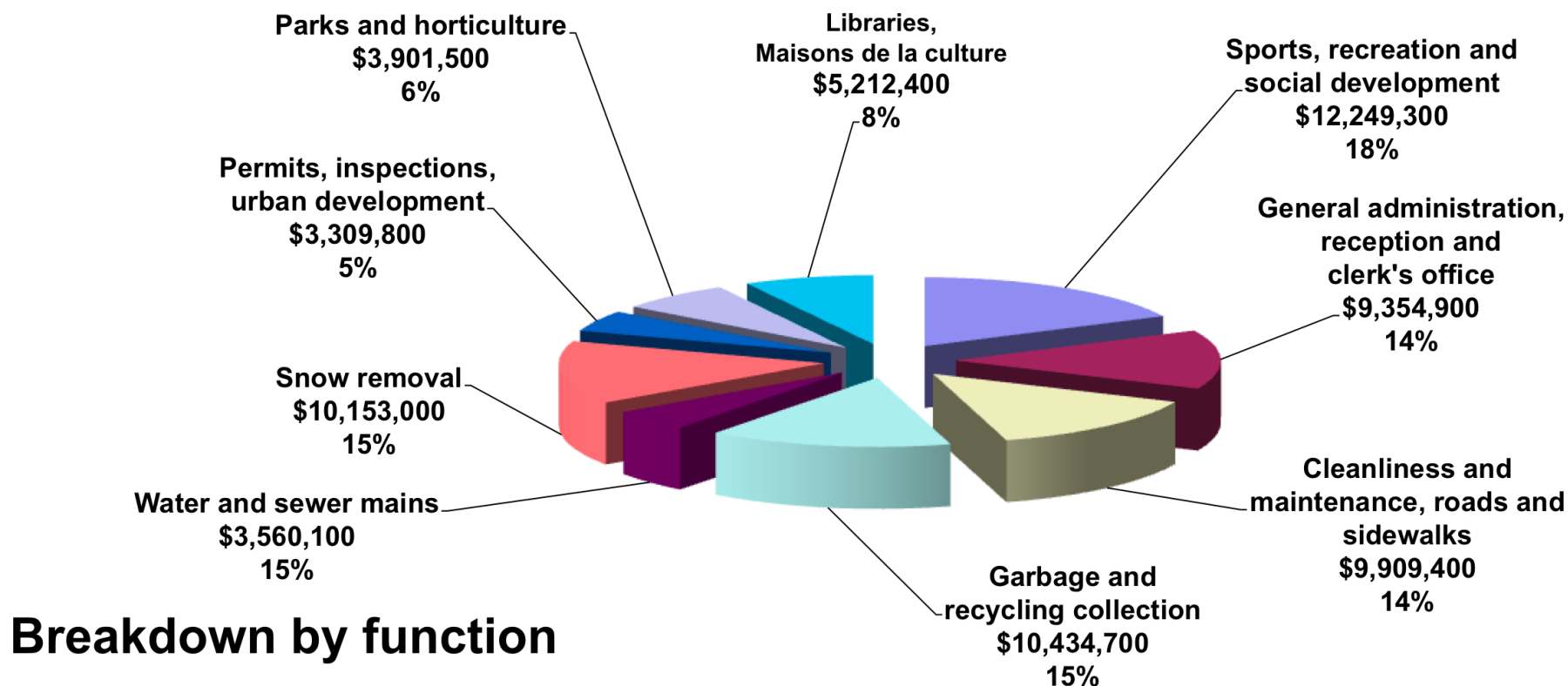
Legal Framework for the Operating Budget

- Allotment determined by City Council
- The Borough Council must submit a balanced budget
- Any surplus is for exclusive use of the Borough Council
- If the Borough Council foresees a deficit, it must adopt an additional budget and a special tax to cover it
- The Borough Council may levy new taxes to increase services



2009 Operating Budget

Expenditure of \$68.1 M



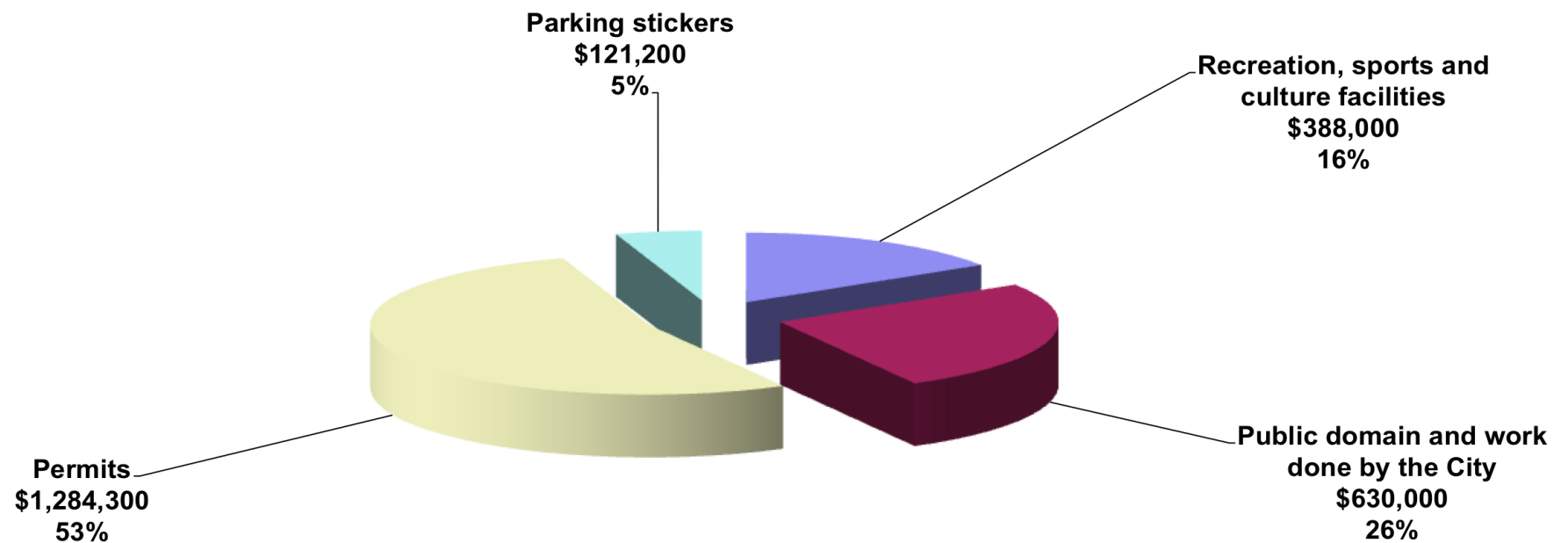


2009 Operating Budget by type of Expenditure

	(\$000s)	%
Wages and salaries	32.1	48
Contracts	13.4	20
Funds (vehicles and immovables)	10.5	15
Contributions to organizations	3.7	5
Property and materials	3.6	5
Inter-unit charges	1.6	2
Rental and maintenance	0.9	1
Transportation and communications	0.8	1
Salt and abrasives	0.7	1
Fuel	0.6	1
Budget for lawsuits	0.2	1

2009 Revenue

Revenue of \$2.4 M



Breakdown by category

Revenue by Program

Legal services	51,000
Parking and parking meters	121,200
Occupancy of public domain	303,800
Work done by the City	200,000
Rental of recreational facilities	201,700
Library fines	85,900
Various services – libraries	35,600
Application reviews	210,000
Licences and permits	1,068,300
Other	146,000
TOTAL	2,423,500

Three-Year Capital Expenditure Program (PTI) 200





Capital Expenditure Budget (PTI)

2009	\$6,209,000
2010	\$6,209,000
2011	\$6,209,000
TOTAL	\$18,627,000



Three-Year Capital Expenditure Program (PTI) 2009-2011

- Investment in capital assets over three years
- Maintenance of asset quality
- Development in strategic sectors
- Capitalizable expenditures
- Expenditures financed by loan by-law



Three-Year Capital Expenditure Program (PTI) 2009-2011

Capital assets in figures

250 km of streets

460 km of sidewalks

3.6 km of bike paths

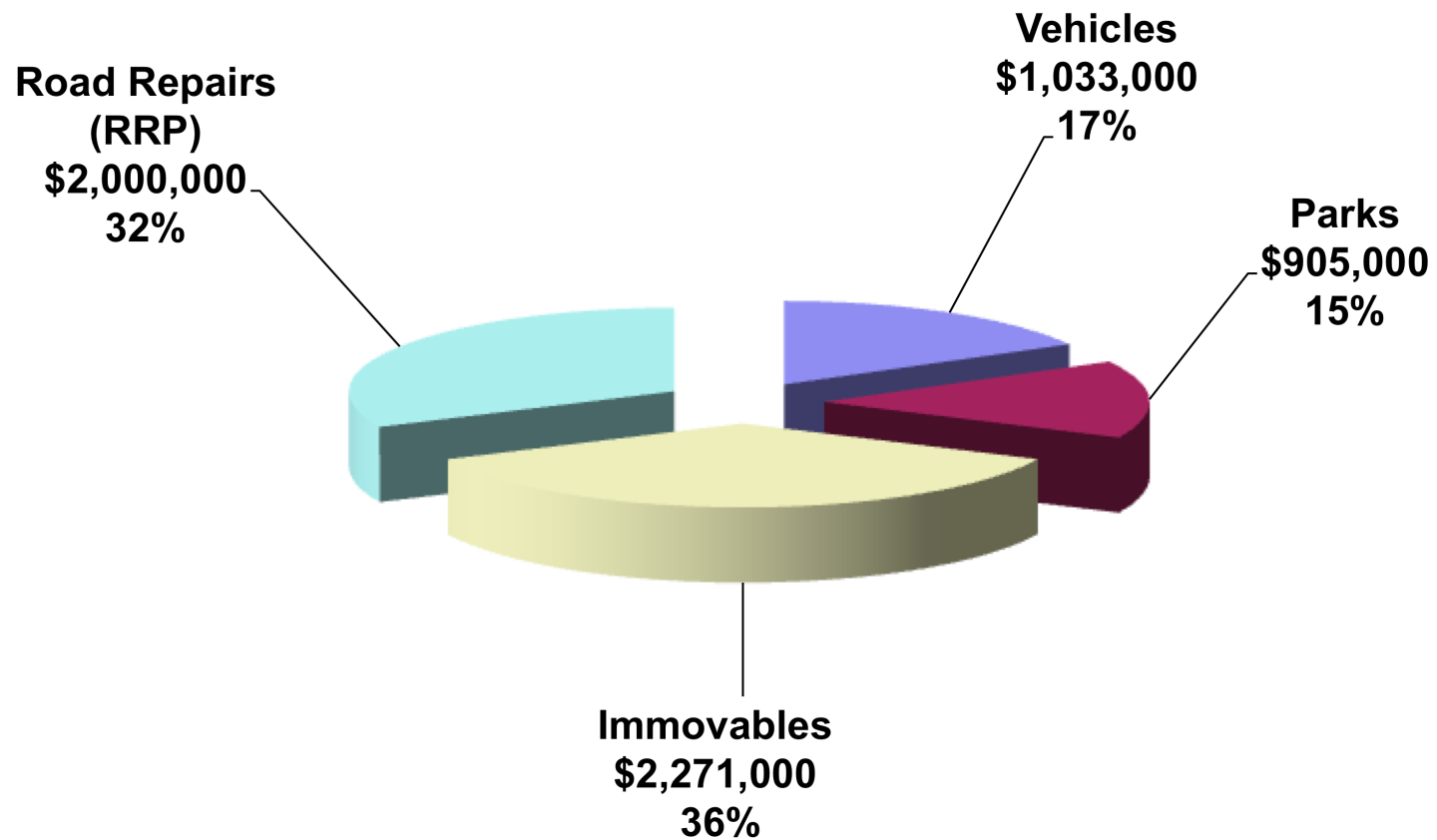
34 parks and green spaces

6 community gardens

73 buildings and facilities

268 vehicles and pieces of equipment

2009 PTI



Breakdown by program



Three-Year Capital Expenditure Program (PTI) 2009-2011

Description	(\$000s)		
	2009	2010	2011
<u>Parks</u>			
Benny Park – water play area		350	
Upgrading of parks and playgrounds (Kent and other parks)	600		
Soil characterization and decontamination	200	200	
Urban furniture	105	106	



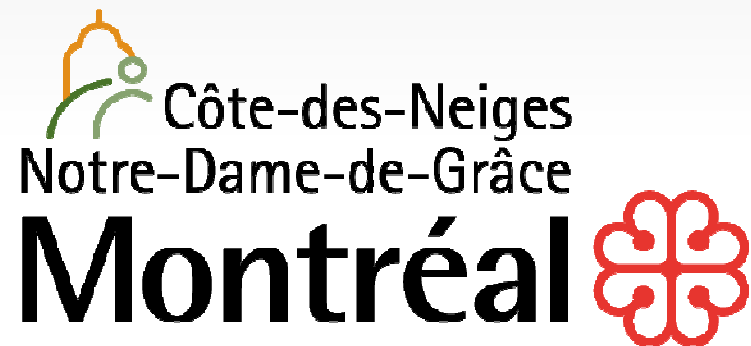
Three-Year Capital Expenditure Program (PTI) 2009-2011

Description	(\$000s)		
	2009	2010	2011
<u>Immovables</u>			
New library in NDG	500	900	2,000
Benny – new complex	1,000	1,000	1,200
Conversion of wading pools to water play areas	771	300	
CDN and NDG library counters		100	



Three-Year Capital Expenditure Program (PTI) 2009-2011

Description	(\$000s)		
	2009	2010	2011
<u>Infrastructure</u>			
Road repairs	2,000	2,000	2,000
Upgrading of rue Victoria		120	
Signage for facilities and territory		100	
<u>Vehicles</u>			
Vehicle replacement	1,033	1,033	1,009
TOTAL	6,209	6,209	6,209



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