



# 2008 Budget

## 2008 Budget

Public presentation  
October 4, 2007



Côte-des-Neiges  
Notre-Dame-de-Grâce  
**Montréal**



## Plan of the presentation

- Budget outline
- 2008 budget challenge
- 2008 budget adjustments
- 2008 budget strategies
- Organizational restructuring
- Budget breakdown
  - 2008 operating budget
  - Capital expenditure budget (PTI 2008-2009-2010)

# 2008 BUDGET



## Budget outline

	2007 Budget	2008 Budget	Variance
<b>Property tax base</b>	\$13.9 G	\$14.1 G	1.4%
<b>Number of employees</b>	495	489	- 1.2%
<b>Operating budget</b>	\$65.1 M	\$67.3 M	3.4%
<b>Budgeted revenue</b>	\$2.2 M	\$2.3 M	4.5%
<b>Three-year capital expenditure budget</b>	\$18.6 M	\$18.6 M	<i>status quo</i>



# 2008 BUDGET

## 2008 Budget challenge

<b>Budget envelope received</b>	\$67.3 M
<b>Budget challenge</b>	\$2,609,700
<b>Balancing the 2007 budget</b>	\$410,100
<b>Staff reduction (2008-2009-2010)</b>	38 positions



# 2008 BUDGET



## Budget adjustments

	Person/years	in \$'000s
<b>Budget 2007</b>	<b>495.4</b>	<b>65,119.9</b>
- Balancing the 2007 budget	410.1	
<b>Balanced 2007 budget</b>	<b>65,530</b>	
<b>Main adjustments</b>		
• General indexation 3%		2,344.3
• Development fund		660.6
• Borough equalization fund (mise à niveau)		1,552.1
• Deployment of 311 service 3.0		196.9
• Local parking meter revenues		576.8
• Extended library hours		155.3
• Other adjustments		(685.3)
<b>2008 Budget</b>	<b>498.4</b>	<b>69,920.6</b>
Participation in the budget challenge		(2,609.7)
<b>2008 Budget</b>	<b>498.4</b>	<b>67,310.9</b>

# 2008 BUDGET

## Organizational restructuring



	2007	2008
• Number of employees	495.4	
2008 budget adjustments		
e-Cité/311 services	3.0	
Extended library hours	4.1	502.5
Staff reduction target		
38 positions in 2008-2009-2010		
2008 Reduction in positions 2008		(15.5)
Reduction in non-budgetary positions		2.0
• Number of employees in 2008		489.0

# 2008 BUDGET

## Budget strategy

<b>• To reach the budget challenge</b>		<b>\$3,019,800</b>
- 2008 budget challenge:	\$2,609,700	
- Balancing the 2007 budget:	\$410,100	
<b>• Reorganization</b>		
- Staff reduction	15.5 positions	\$1,064,895
<b>• Use of adjustments</b>		
- Adjustments	\$1,660,700	
- General indexation	\$308,700	\$1,969,400
<b>• Other adjustments</b>	<b>\$(14,495)</b>	<b>\$3,019,800</b>

# 2008 BUDGET

## Summary

### Objectives

- No borough taxes
- No cuts in local services

### Balanced budget

- We succeeded because of:
  - Using budget adjustments
  - Restructuring and staff reductions



### Increase in level of services

	\$	Person/years
• e-Cité/311	196.9	3.0
• Cleanliness	232.4	
• Extended library hours	155.3	4.1
	584.6	7.1



# 2008 Operating budget

## Legal framework for the operating budget

- Allotment determined by City Council
- The Borough Council must submit a balanced budget
- Any surplus is for exclusive use of the Borough Council
- If the Borough Council foresees a deficit, it must adopt an additional budget and a special tax to cover it
- The Borough Council may levy new taxes to increase services

## Montréal, shared responsibilities

### Agglomeration

- Arterial roads
- Drinking water production
- Wastewater treatment
- Water and sewer mains system
- Public security, police and fire fighters
- Valuation roll
- Municipal court
- Social housing
- Collective infrastructures and facilities
- Public transit
- Disposal and recovery of hazardous waste
- Industrial parks



## Montréal, shared responsibilities

### City

---

Secondary water and sewer system

Snow dumping sites

Common facilities: immovables, information systems,  
vehicle fleet

City Master Plan



## Montréal, shared responsibilities

### Boroughs

---

Local roads

Garbage collection

Parks, cultural, sports and recreation facilities located in the borough

Local computer applications

Local vehicle fleet

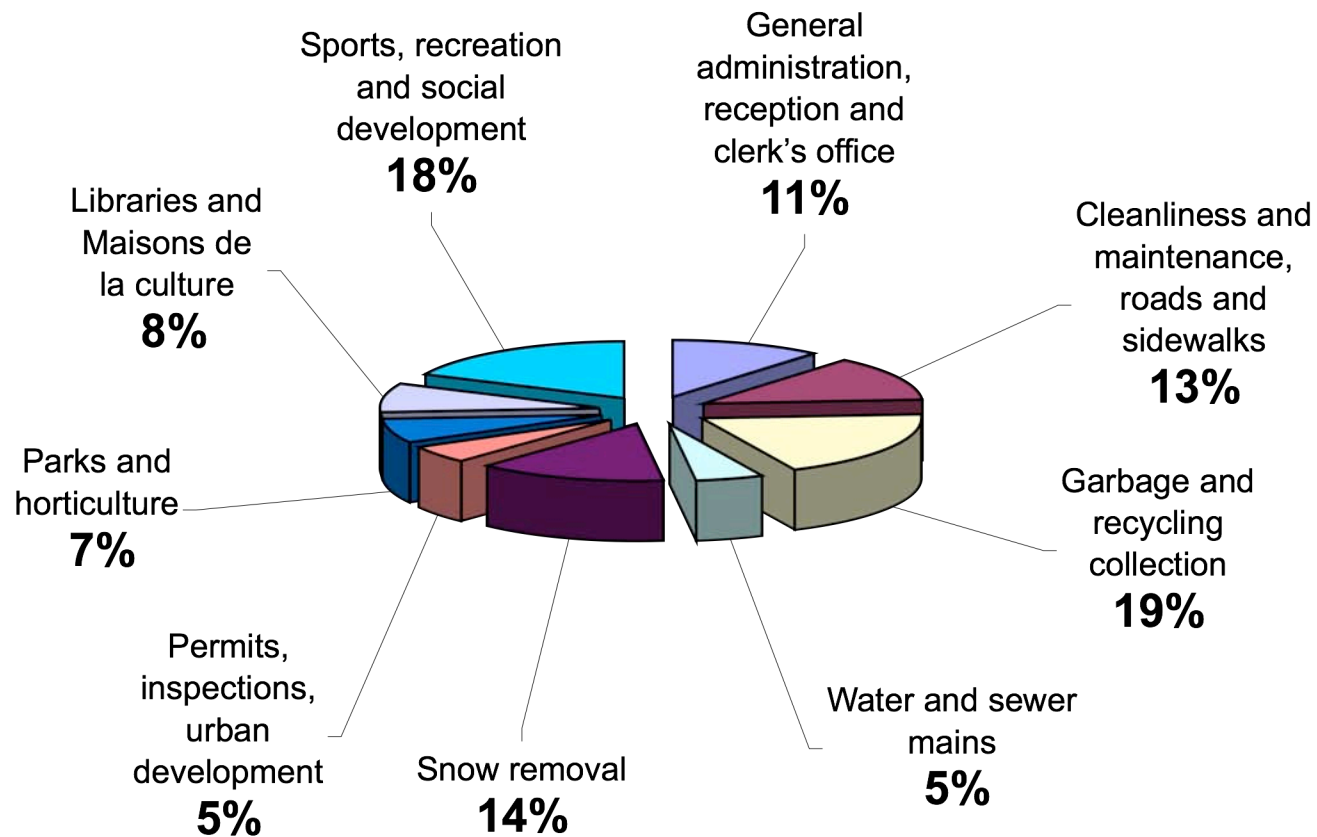
Borough Master Plan, zoning and subdivision





# 2008 BUDGET

## 2008 Expenditure



### Breakdown by function

- Expenditure of \$67.3 M

# 2008 BUDGET

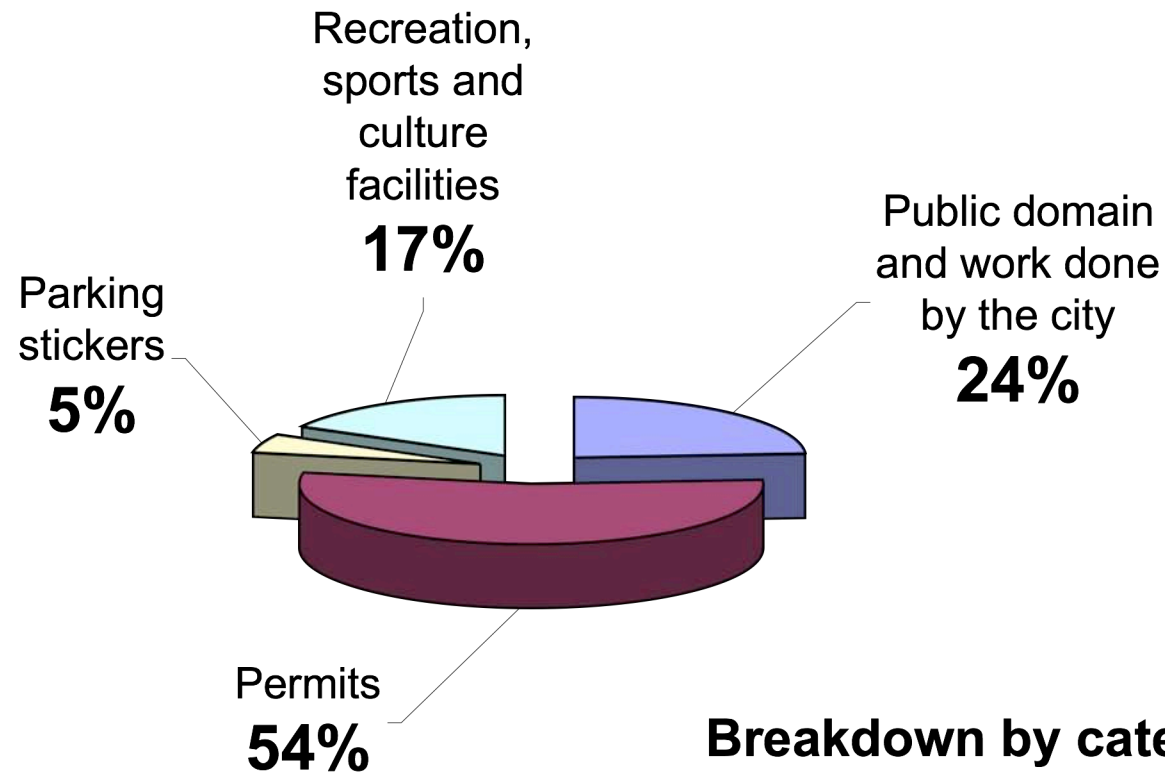


## 2008 operating budget by type of expenditure

	2007 in millions of \$	2008	%
<b>Wages and salaries</b>	31.7	32.0	48
<b>Contracts</b>	12.8	13.5	20
<b>Funds (vehicles and buildings)</b>	10.1	9.9	15
<b>Contributions to organizations</b>	3.7	3.7	5
<b>Property and materials</b>	2.6	3.5	5
<b>Inter-unit charges</b>	1.2	1.5	2
<b>Rental and maintenance</b>	0.6	0.9	1
<b>Transportation and communications</b>	0.8	0.8	1
<b>Salt and abrasives</b>	0.7	0.7	1
<b>Fuel</b>	0.5	0.6	1
<b>Legal claims</b>	0.2	0.2	1
<b>Total:</b>	<b>\$65.5 M</b>	<b>\$67.3 M</b>	<b>100%</b>

# 2008 BUDGET

## 2008 Revenue



### Breakdown by category

- Growth target of \$43,600
- Favourable economic conditions
- Revenue of \$2.3 M

# **Three-year capital expenditure program (PTI) 2008-2010**

## Three-year capital expenditure program (PTI) 2008-2010

- Investment in immovables over three years
- Maintenance of asset quality
- Development in strategic sectors
- Capitalizable expenditures
- Expenditures financed by loan by-law





## Three-year capital expenditure program (PTI) 2008-2010

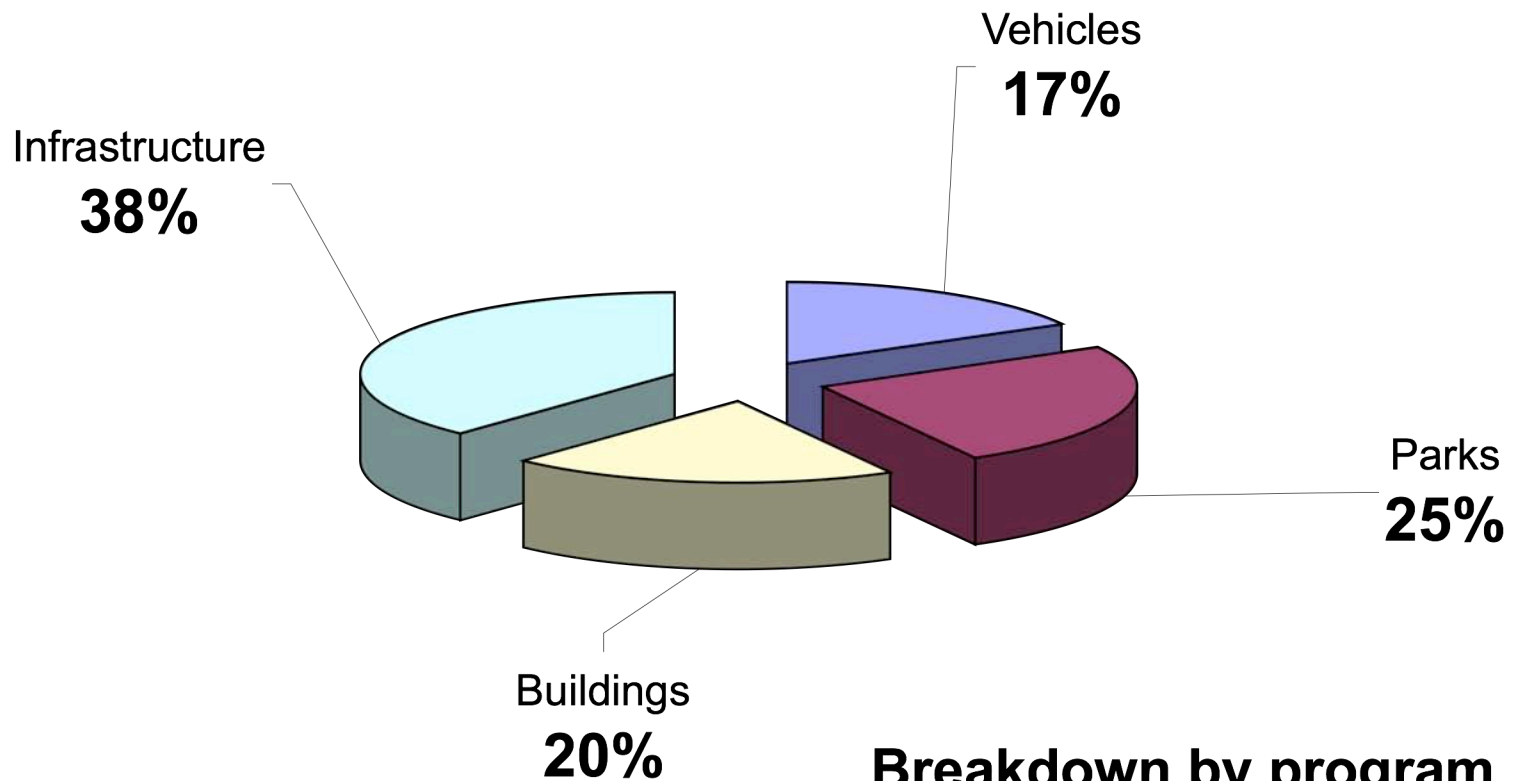
### Capital assets in figures

- 250 km of streets
- 460 km of sidewalks
- 3.6 km of bike paths
- 34 parks and green spaces
- 6 community gardens
- 73 buildings and facilities
- 268 vehicles and pieces of equipment



# 2008 BUDGET

## PTI 2008-2010



### Breakdown by program

- \$18.6 M/3 years
- \$6.2 M in 2008

# 2008 BUDGET

## 2008-2010 three-year capital expenditure program

### Work completed and started in 2007

- 6.1 km of roads and sidewalks
- Replacement of the boiler at the Le Manoir Centre in Notre-Dame-de-Grâce
- Upgrading of 6 parks
- Beginning of renovations to the Kent Park outdoor pool
- Roof of the Trenholme Sports Centre
- Roof of the Bill Durnan Arena
- Replacement of 10 vehicles



# 2008 BUDGET

## 2008-2010 three-year capital expenditure program (PTI)

Description	2008	(in \$000s) 2009	2010
<b>Parks</b>			
Roméo Charrette – upgrading	170		
Loyola – lighting system	150		
Kent Park – upgrading	500	400	400
Soil characterization and decontamination	380	200	200
Street furniture	150	125	100
Replacing street lights and repairs to paths	376		



# 2008 BUDGET

## 2008-2010 three-year capital expenditure program (PTI)



Description	2008	(in \$000s) 2009	2010
<b>Buildings</b>			
Park chalets	200	80	80
NDG Community Centre – renovation and retrofitting			316
Roof repairs	100	100	780
Benny Farm – new complex		1,000	1,000
Water play modules in Kent Park	300		
Conversion of wading pools to water play modules		1,171	
Rebuilding Kent outdoor pool	500		
Counters at Côte-des-Neiges and Notre-Dame-de-Grâce libraries			200



# 2008 BUDGET

## 2008-2010 three-year capital expenditure program (PTI)

Description	2008	(in \$000s) 2009	2010
<b>Infrastructure</b>			
Road repairs	2,000	2,000	2,000
Monkland sector – signage	200		
Signage for facilities and territory	150	100	100
<b>Vehicles</b>			
Replacement of vehicles	1,033	1,033	1,033
<b>Total</b>	<b>6,209</b>	<b>6,209</b>	<b>6,209</b>





# 2008 Budget

## 2008 Budget

Public presentation  
October 4, 2007



Côte-des-Neiges  
Notre-Dame-de-Grâce  
**Montréal**

