

2012 Budget

Direction des services administratifs et du greffe



October 6, 2011

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Global Budget 2011-2012 Comparison

	<u>2011</u>	<u>2012</u>	<u>Difference</u>
Property Value	17.5 B	17.5 B	0.2%
Expenditure Budget	70,946.8	71,003.3	0.08%
Revenue Budget	2,550.4	3,045.4	19.4%
TYC* Program	6,209.0	6,209.0	-----
Labour	473.6 PY	460.0 PY	(13.6 PY)

* Three-year Capital Expenditures Program

Highlights of the 2012 Budgetary Framework

- Budget freeze to comply with the city's Expenditure Reduction Plan
- Absorption of overall rise in expenditures, including:
 - ✓ Payroll
 - ✓ Contractual agreements
 - ✓ Energy costs
- 13.6 PY workforce downsizing target
- Supervisory goal of 1 manager to 11 employees

Highlights of the 2012 Budgetary Framework (continued)

- Adjustment maintained for the Borough Development Fund, to pay for the additional costs of local development
- Reduction of Global Budget due to centralization of the staffing process and the elimination of interdepartmental IT charges
- Rise in various inter-unit costs, such as the Building Fund, Water System Patrol and road markings, traffic signs and traffic signals
- Other adjustments with respect to potential subsequent optimization projects

Schedule of Budget Activities

- Special meeting to adopt the 2012-2013-2014 Three-Year Capital Budget—September 6, 2011
- Information session on the 2012 Operating Budget—October 6, 2011
- Special meeting of the Borough Council on the 2012 Budget—October 18, 2011

2012 Budget Key Adjustments



2012 Budget—Expenditures

2011 Budget	473.6 PY	70,946.8
ADJUSTMENT		
▫ Development Fund		187.2
▫ Elimination of inter-departmental IT charges		(310.1)
▫ Centralization of road markings, traffic signs and traffic lights (building component)		(48.0)
REMUNERATION		
▫ Indexing		1,237.5
▫ Pay equity		42.8
▫ Budgetary readjustment to cover remuneration		(1,237.5)
▫ Centralized staffing		(303.0)
▫ Centralization: compliance with laws and regulations		(7.4)
2012 GLOBAL EXPENDITURE 2012 BUDGET SUBMITTED		70,508.37
LOCAL REVENUE ADJUSTMENT		495.0
2012 Budget	460.0 PY	71,058.7

2012 Financial Framework

Key Adjustments

UPDATING THE EXPENDITURE BUDGET

▫ Development Fund	187.2
▫ Pay equity	42.8

ADDITIONAL EXPENDITURES

▫ Remuneration	(1,237.5)
▫ Inter-unit charges	
• Water system patrol	(55.3)
• Building Fund	(40.8)
• Road markings, traffic signs and traffic signals	(88.9)
▫ Contract commitments*	(400.0)
▫ Energy (electricity and natural gas)	(174.0)
▫ Settlement of grievance from library assistants	(75.0)
▫ Creation of a Compliance, Laws and Regulations position	(7.4)

DIFFERENCE BETWEEN ANTICIPATED EXPENDITURES IN THE 2011 AND 2012 BUDGETS

(1,848.9)

*See next page

*Contract commitments –Breakdown of 2012 costs

▫ Snow removal contracts	(133.8)
▫ Snow transport contract	(217.0)
▫ Excavation rubble	(54.6)
▫ Separate collection at source	(56.1)
▫ Garbage pick-ups	(80.0)
▫ Dumpster transport	162.4
▫ Contract with the Notre-Dame-de-Grâce Sports Centre SOGEP)	(35.9)
▫ Animal control contract	15.0
<i>TOTAL CONTRACT COMMITMENTS</i>	<i>(400.0)</i>

2012 Balanced Budget Scenario

PROPOSED ADJUSTMENTS TO THE 2012 BUDGET

▫ Elimination of 13.6 positions	704.7
▫ Public Works equipment rental costs	200.0
▫ Tree pruning	100.0
▫ Water Fund	55.0
▫ Professional services	123.8
▫ Communications—time bank	25.0
▫ Increased revenue	495.0
▫ Development Fund	96.2
▫ Miscellaneous	49.2
TOTAL:	1,848.9

2012 Adjustment to Revenues



2011 BUDJET	2,550.4
<u>Revenue increase</u>	495.0
- Use of public domain	150.0
- Permit amendments and construction permits	200.0
- Inspection costs for unsanitary housing conditions	145.0
2012 GLOBAL BUDGET	<hr/> 3,045.4

Comparison of 2011 and 2012 Operating Budgets



2012 Budget By Program

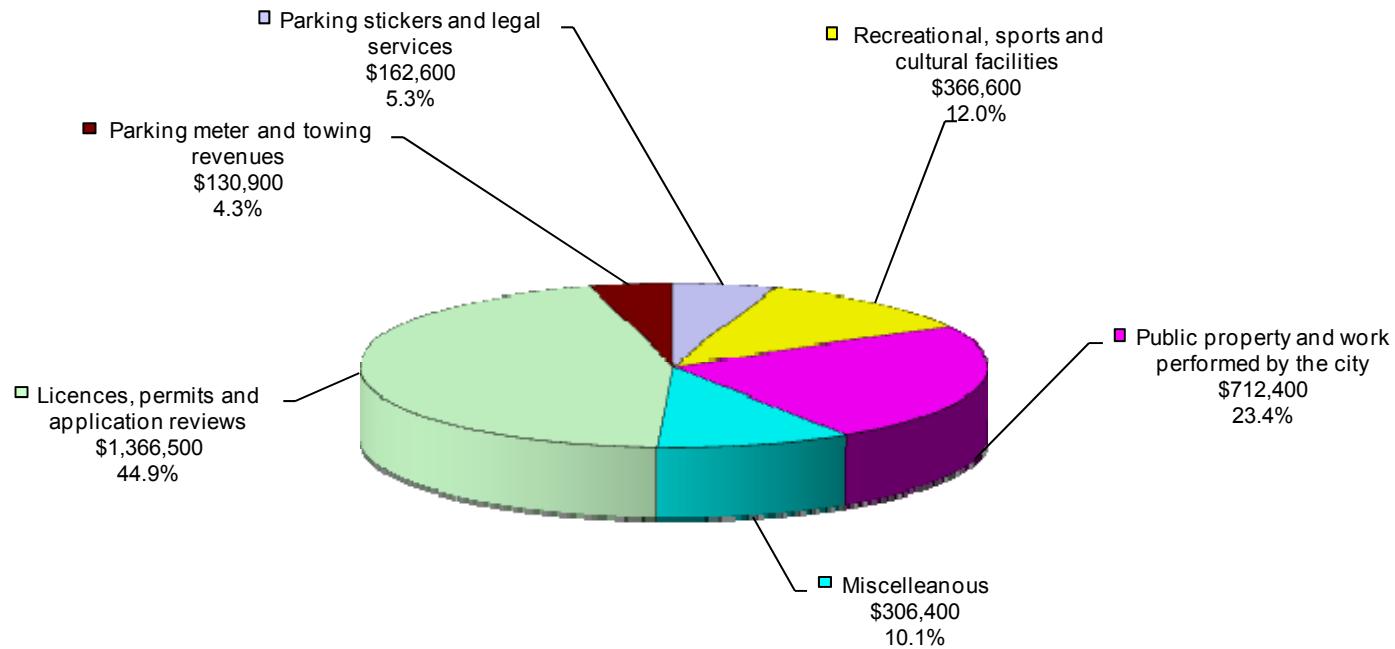
	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>
Sports, recreation and social development	\$13,744,800	19.4	\$13,964,420	19.7
Snow removal	\$10,025,300	14.1	\$10,226,400	14.4
Road and sidewalk cleaning and maintenance	\$10,747,100	15.1	\$10,834,400	15.3
Pick-ups of waste and recyclable materials	\$9,970,800	14.1	\$10,267,600	14.5
General administration and administrative services	\$6,268,900	8.8	\$5,516,800	7.8
Libraries and cultural centres	\$5,367,300	7.6	\$5,397,300	7.6
Parks and horticulture	\$4,398,500	6.2	\$4,400,300	6.2
Water and wastewater works	\$3,642,400	5.1	\$3,643,800	5.1
Permits, inspections and urban planning	\$3,457,700	4.9	\$3,532,980	5.0
Relations with residents and communications	\$2,306,300	3.3	\$2,225,200	3.1
Property holdings	\$1,017,700	1.4	\$994,100	1.4
TOTAL:	\$70,946,800	100%	\$71,003,300	100%

2012 Budget By Type of Expenditure

	<u>2011</u>	<u>%</u>	<u>2012</u>	<u>%</u>
Remuneration	\$32,696,800	46.1	\$33,027,700	46.5
Contracts	\$13,380,400	18.9	\$13,006,800	18.3
Funds	\$10,493,400	14.8	\$9,741,500	13.7
Contributions to organizations	\$3,820,900	5.4	\$3,801,000	5.4
Goods and materials	\$3,485,600	4.9	\$3,637,800	5.1
Rentals and maintenance	\$1,335,600	1.9	\$2,324,500	3.3
Inter-unit charges	\$2,380,100	3.4	\$2,215,300	3.1
Transportation and communications	\$935,600	1.3	\$926,500	1.3
Salt and abrasives	\$772,100	1.1	\$653,800	1.1
Development Fund	\$750,000	1.1	\$709,200	0.9
Fuel	\$607,100	0.9	\$607,100	0.9
Litigation	\$289,200	0.4	\$289,200	0.4
TOTAL:	\$70,946,800	100%	\$71,003,300	\$100

2012 Budget

\$3.0 Million in Revenues—Breakdown by Category



2012 Budget

Revenue Distribution by Program

	<u>2011</u>	<u>2012</u>
Towing revenue	\$130,900	\$130,900
Licences and permits	\$969,500	\$1,157,700
Review of applications	\$210,000	\$208,800
Use of public domain	\$318,800	\$466,100
Work done by the city	\$246,300	\$246,300
Recreational facility rentals	\$283,500	\$278,700
Library fines	\$65,700	\$65,700
Miscellaneous services and libraries	\$21,100	\$22,200
Parking	\$121,600	\$121,600
Legal services	\$41,000	\$41,000
Miscellaneous	\$142,000	\$306,400
TOTAL:	\$2,550,400	\$3,045,400