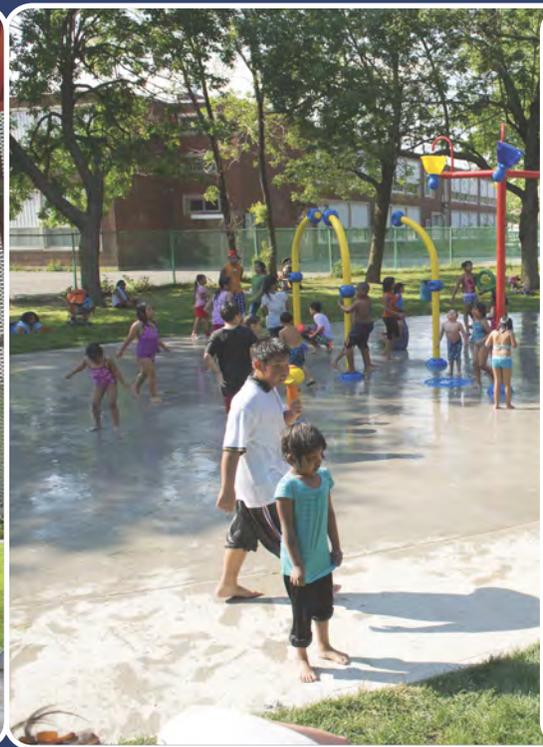


Mayor's Report on the 2012 financial situation

Tabled in August 2012

Côte-des-Neiges–Notre-Dame-de-Grâce
Borough



MAYOR'S MESSAGE

My fellow citizens,

In a few weeks, you will be asked to choose the women and men who will lead the borough for the next four years. With this important exercise in local democracy fast approaching, I am pleased to share the Annual Report of the borough of Côte-des-Neiges–Notre-Dame-de-Grâce. The report describes our many accomplishments over the last year.

The initiatives we have completed will help improve your quality of life in both social and environmental terms, and make real improvements to your daily life. We worked to be fiscally responsible, strengthen our borough's attractiveness, and maintain the future investment capabilities required to keep the borough vital. That is why I will once again table a reasonable and prudent budget that will manage the significant costs we will incur in the coming years for infrastructure maintenance and high-quality road improvements.

Our borough's efficiency and future growth will depend on high-quality, modern infrastructure adapted to our needs. The budget therefore pays special attention to infrastructure, with the goal of making tangible improvements to your everyday life. Accordingly, the budget allocated nearly \$2.6 million to:

- Road network improvements;
- Renovation of streets and storm sewers;
- Implementation of traffic calming measures.

These investments also made it possible to build 22 sections of street and sidewalk, and to make a significant contribution to the expansion of Sainte-Justine Hospital.

Because we believe strongly that the values taught through sports and culture – fellowship, sharing, mutual respect – are essential virtues for a rich community life, we have encouraged and supported all kinds of sporting and cultural activities. We have invested nearly \$3.5 million in:

- Building and renovating sports and culture facilities;
- Building an outdoor stage in parc Jean Brillant;
- Building a baseball diamond in parc Loyola;
- Bringing ventilation and drainage systems up to current standards at the Côte-des-Neiges sports centre pool;
- Major renovations to the centre communautaire Notre-Dame-de-Grâce.

In addition, since January the new multi-use BLEU BLANC BOUGE rink, the result of a collaboration with the Montreal Canadiens Children's Foundation, has been enjoyed by residents who enjoy ice sports, basketball and ball hockey.

On the social development front, our good management efforts have allowed us to support our borough's associations and show our solidarity with society's most vulnerable people:

- We distributed \$2.7 million to partner organizations fighting against poverty and marginalization;
- \$200,000 went to helping organizations that run summer activities for the borough's young people;
- 98 social housing units have been built at the corner of rue Sax and rue Labarre, and more are on the way in the Victoria/Barclay district and at 4985 Buchan.

Lastly, the adoption of the Local Sustainable Development Plan (2012-2015) is another testament to our commitment to building a greener, healthier environment for you. It includes specific, far-reaching measures such as the distribution of 5,000 recycling bins and the redevelopment of the Blue Bonnets lands using sustainable planning principles that emphasize active transportation.

Before I complete my first mandate as an elected municipal official, I want to thank all of our borough's employees and partners, who made every one of our accomplishments possible. The year I have spent as borough mayor for Côte-des-Neiges–Notre-Dame-de-Grâce has been one of the most eventful years in the borough's recent history. It has been an honour to lead such a diverse and wonderfully talented community, and to help preserve its rich 315-year heritage, advance its long-term projects, and to implement the policies outlined in this summary, which serve every member of the community.

Thank you.



A stylized, handwritten signature of Lionel Perez in black ink.

Lionel Perez

Mayor of the Borough
of Côte-des-Neiges–Notre-
Dame-de-Grâce

KEY achievements in 2012

PLAYGROUND improvements

The borough invested \$1.2 million under the PAAP parks improvement program (Programme d'amélioration et d'aménagement des parcs), with the majority of the funds allocated to the following projects:

- \$270,000 for renovations and upgrades to the chalet in parc Macdonald (phase 1)
- \$400,000 for the construction of water games and miscellaneous improvements in parc Nelson-Mandela
- \$60,000 for new street furniture in various parks

INFRASTRUCTURE maintenance

- \$1 million, of which \$317,000 came from borough surpluses, for roadwork, road and manhole repairs, and the implementation of traffic calming measures.
- \$162,000 drawn from borough surpluses for traffic calming measures. (photo Girouard & Notre-Dame-de-Grâce)
- \$1.4 million for the paving and reconstruction of 22 street and sidewalk sections, as part of the road repair program (Programme de réfection routière).
- \$1 million for replacing part of the borough's fleet of vehicles.

Renovation of SPORTS AND CULTURAL facilities

- \$450,000 for construction of an outdoor stage in parc Jean-Brillant
- \$118,000 for construction of a baseball diamond in Loyola Park
- \$80,000 for modernization of the wading pool at the centre sportif Côte-des-Neiges
- \$900,000 for construction of a chalet next to the patinoire Bleu, Blanc, Bouge
- \$2 million for renovation of the centre communautaire Notre-Dame-de-Grâce

Enhanced CULTURAL ACTIVITIES

- \$8.9 million for finalizing plans and specifications and acquiring the core library collection for the centre culturel Notre-Dame-de-Grâce.
- \$43,000 for three cultural programming activities.

SOCIAL DEVELOPMENT

- \$2.7 million granted to partner organizations fighting against poverty and marginalization.
- \$60,000 granted to the MultiCaf organization for expanding and improving its space.
- \$200,000 for establishing and supporting groups that organize summer activities for young people.

ENVIRONMENT AND URBAN DEVELOPMENT

- 5,000 recycling bins distributed to residents.
- Local sustainable development plan tabled.
- Blue Bonnets urban redevelopment project launched.

LATEST FINANCIAL RESULTS 2012

Expenditures budget = \$71,003,300

Local income budget = \$3,045,400

Net management surplus = \$6,305,604

Once again this year, the surplus came primarily from fees for construction and renovation permits, including an extraordinary item in the form of permits for the expansion of Sainte-Justine Hospital, and from public property occupation permits.

The borough's operating expenses showed a deficit of \$603,201 caused primarily by higher payroll and snow removal costs.

Borough of Côte-des-Neiges—Notre-Dame-de-Grâce
Fiscal year ended December 31, 2012



OPERATING ACTIVITIES

(in thousands of dollars)

	2012 total		2011 Total
	Budget	Achievements	Achievements
Income			
Taxes			
Payments in lieu of taxes			
Transfers		24	
Services rendered	1 666	3 454	3 315
Imposition of duties	1 182	6 743	2 647
Fines and penalties	197	239	239
Interest			
Other income		180	268
Budgetary allocation	67 958	68 465	68 857
Total	71 003	79 105	75 326
Operating expenses			
General administration	8 764	7 446	7 497
Public security	1 216	1 427	1 420
Transportation	22 210	23 972	24 697
Environmental health	12 947	14 276	13 827
Health and wellbeing	942	968	924
Urban planning and development	3 006	3 274	3 164
Recreation and culture	21 918	22 782	22 792
Financing charges			
Subtotal	71 003	74 145	74 321
Surplus (deficit) for the year		4 960	1 005
Financing			
Long-term debt payments			
Allocations			
Capital asset activities		(69)	(72)
Unallocated surplus			
Allocated surplus		1 109	2 121
Financial reserves and earmarked funds			(25)
Amount to be earmarked in the future			
Subtotal		1 040	2 024
Management surplus according to amended budget		6 000	3 029
Corrections - Corporate		306	(565)
Management surplus		6 306	2 464

CAPITAL ASSET ACTIVITIES FOR TAX PURPOSES

(in thousands of dollars)

	2012 total		2011 Total
	Budget	Achievements	Achievements
Income			
Transfers			266
Other income			
Developers' contributions			
Other			
Total	0	0	266
Allocations			
Operating activities		69	72
Allocated surplus from operating activities and reserved funds		2 896	3 320
Total	0	2 965	3 392
Financing by loans/to be financed	6 209	2 915	3 452
Total	6 209	5 880	7 110
Capital acquisitions			
General administration	200		
Public security			
Transportation	3 159	2 219	3 076
Environmental health		169	98
Health and wellbeing			
Urban planning and development	650	1 476	
Recreation and culture	2 200	2 016	3 936
Total	6 209	5 880	7 110

LATEST THREE-YEAR CAPITAL WORKS PROGRAM

2012 = \$6,209,000

2013 = \$6,209,000

2014 = \$6,209,000

The borough committed to capital expenditures of \$8.1 million in 2012, of which \$5.1 million is to be financed by borrowing and \$3 million comes from the operating budget, the borough's surplus, the parks fund and grants.

Projects carried out in 2012:

- Renovation and improvement of the parc Macdonald chalet
- Reconstruction of the chalet in parc Maurice Cullen
- Construction of water games, rest area and miscellaneous improvements in parc Nelson-Mandela
- Miscellaneous improvements to parc Jean-Brillant
- Miscellaneous improvements and start of construction on a chalet adjacent to the Bleu, Blanc, Bouge rink in parc de la Confédération
- Replacement of the refrigeration system at aréna Doug Harvey as part of the arena modernization program
- Finalization of plans and specifications, and acquisition of the majority of the collection for the centre culturel Notre-Dame-de-Grâce, home to the new library
- Renovation of the centre communautaire NDG
- Repair of 22 sections of street and sidewalk on the local road network as part of the road repair program
- Modernization of the ventilation and drainage systems at the Côte-des-Neiges sports centre swimming pool
- Beginning of the urban redevelopment project for the Blue Bonnets lands (experts' forum to start the process of conceptualizing the development)
- Construction support for the expansion of Sainte-Justine Hospital
- Adoption of by-law amendments allowing the construction of social housing and a community centre in the Victoria-Barclay district
- Tabling of an action plan on the healthy lifestyles policy, followed by a public information session
- 98 social housing units were built in the development at the corner of rue Sax et rue Labarre
- Adoption of two by-laws allowing the construction of social housing in the Victoria-Barclay area and at 4985 rue Buchan
- Replacement of 17 vehicles and pieces of heavy equipment as part of the renewal of the vehicle fleet
- Addition of street furniture to various parks

Preliminary indications of financial results (2013)

The expenditures budget for 2013 was set at \$73,450,900 and the local income budget at \$3,165,300.

To date, operating budget figures for 2013 indicate that we will need to be cautious. Considering the major snowfalls at the beginning of the year, and those of December 27 and 31, 2012 that were charged to the January account, we should expect excess expenses for snow removal in 2013. On the other hand, the income estimates appear favourable, and even though surpluses are expected to be smaller than in past years, this positive point will help balance the 2013 budget.

General budget directions for the 2014 budget and the next three-year capital works program.

The general directions for 2014 forecast expenditures and income budgets to be determined by the Ville de Montréal as part of a process undertaken by the city to amend the borough funding formula. Meanwhile, the next capital works program (2014-16) calls for total expenditures of \$18,627,000 spread over three years, as follows:

2014	\$6,209,000
2015	\$6,209,000
2016	\$6,209,000

List of contracts of \$25,000 or more

The list of contracts for \$25,000 or more for the period from June 1, 2012 to May 31, 2013, including the sum of contracts over \$2,000 with a single vendor totalling \$25,000 or more, has been officially tabled and may be viewed on the Ville de Montréal website: ville.montreal.qc.ca/cdn-ndg.



