



# BUDGET 2016

PRÉSENTATION PUBLIQUE

DIRECTION DES SERVICES ADMINISTRATIFS  
ET DU GREFFE 16 SEPTEMBRE 2015

# HIGHLIGHTS

---

- **1% INDEXING OF TRANSFERS FROM THE CENTRAL CITY**
- **UPDATING BOROUGH FUNDING REFORM CRITERIA**
- **CENTRALIZATION OF TECHNICAL SERVICES—WASTE**
- **INCLUSION OF FUNDING UNDER THE WATER SUPPLY AGREEMENT**
- **OPERATIONS BUDGET FUNDING FOR THE NEW NDG CULTURAL CENTRE**
- **BIG 2016 STAFFING CUT: -42 JOBS**
  - **ELIMINATION OF 5-YEAR WORKFORCE PLAN JOBS**
  - **CENTRE CULTUREL NDG**
  - **INCLUSION OF TEMPORARY POSITIONS**

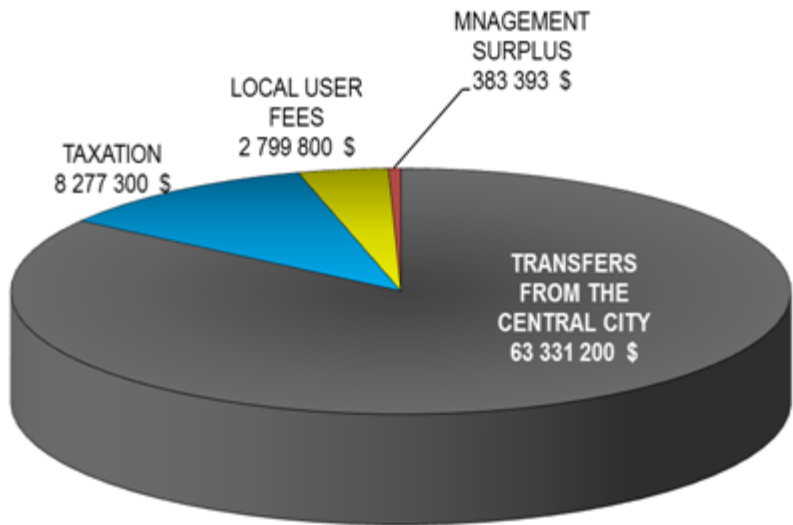
# TRANSFERS FROM THE CENTRAL CITY—2016 BUDGET

<b><u>COMPARATIVE CHART</u></b>	<b><u>2015</u></b>	<b><u>2016</u></b>	<b><u>Difference</u></b>
	<b><u>\$</u></b>	<b><u>\$</u></b>	<b><u>\$</u></b>
<b>TRANSFERS FROM THE CENTRAL CITY</b>	63,331,200	62,162,800	<b>(1,168,400)</b>
<b>TAXATION</b>	8,277,300	8,351,900	74,600
<b>LOCAL USER FEES</b>	2,799,800	2,449,800 (1)	<b>(350,000)</b>
<b>MANAGEMENT SURPLUS</b>	<u>383,393</u>	<u>---</u>	<b><u>(383,393)</u></b>
<b>BASIC BUDGET SET BY CENTRAL CITY</b>	<b>\$74,791,693</b>	<b>\$72,964,500</b>	<b>(\$1,827,193)</b>

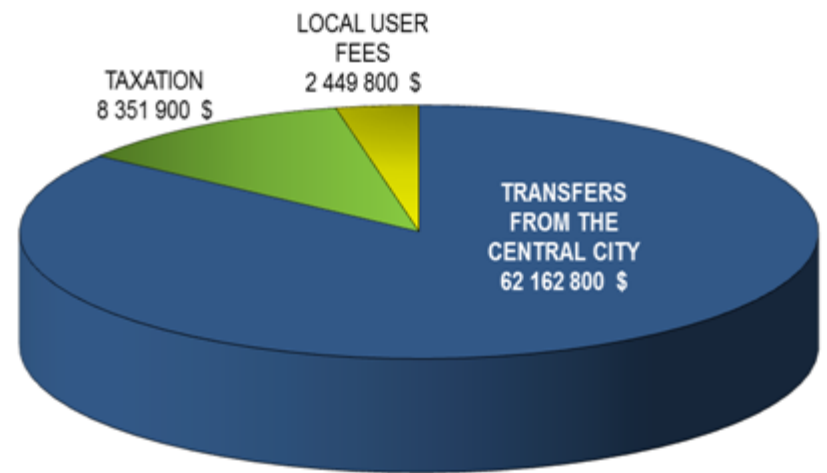
- MINUS \$350,000 FOR PARKING METERS

# TRANSFERS FROM THE CENTRAL CITY—2016 BUDGET

**2015 BUDGET**  
**\$74,791,693**



**2016 BUDGET (Initial)**  
**\$72,964,500**



# CENTRAL TRANSFER BREAKDOWN

---

<b><u>2015 TRANSFERS FROM THE CENTRAL CITY</u></b>		<b><u>\$63,331,200</u></b>
<b>- INDEXING AND ADDITIONAL FUNDING</b>		\$2,137,200
▪ 2015 Transfer Indexing	\$649,600	
▪ Ongoing implementation of borough funding reform	\$290,700	
▪ Updating parameters – Funding cultural centre NDG	\$1,094,900	
▪ Central borough supplement	\$102,000	
<b>CENTRALIZATION OF TECHNICAL SERVICES–WASTE</b>		<b>(\$4,169,900)</b>
<b>INCORPORATION OF AGREEMENT BUDGET–INCLUSION OF WATER AGREEMENT BUDGET</b>		\$1,479,500
<b>- OTHER ADJUSTMENTS</b>		<b>(\$615,200)</b>
▪ Anticipated group insurance savings	<b>(\$395,800)</b>	
▪ Property management (maintenance and security)	<b>(\$219,400)</b>	
<b><u>2016 TRANSFERS FROM THE CENTRAL CITY</u></b>		<b><u>\$62,162,800</u></b>

---

## 2016 BUDGET CHALLENGE:

**(\$3, 718. 293 )**

### COMMITMENTS AND INDEXING

**(\$1,955,700)**

- Payroll (1) (\$1,318,800)
- Payroll funded by surplus (2) (\$455,600 )
- Contracts (\$81,300)
- Budget balance - POTHOLE BUDGET (\$100, 000)

### INTERUNIT CHARGES

**(\$252,600)**

- Power/Rent (\$183,000)
- Street/sidewalk marking and signage (\$69,600)

### NEW CENTRE CULTUREL NDG (24.8 P/Y)

(Borough share \$1,256,800 and \$1,041,800 corporative share)

**(\$2,298,600)**

### ADDITIONAL FUNDING

**\$788,607**

(1) Includes indexing and 2 new jobs outside the organizational structure

(2) HR Adviser. 2 health inspectors on temporary assignment.

# BALANCED BUDGET SCENARIOS

## 2016 BUDGET CHALLENGE

**(\$3,718,293)**

### BOROUGH-GENERATED SAVINGS

**\$2,608,200**

- ELIMINATION OF FIVE-YEAR WORKFORCE PLAN (-17 JOBS) \$1,470,000
- DEVELOPMENT FUND \$526,900
- H STRUCTURE FUNDING (\$500,000 IN 2015) \$515,500
- LEGAL PROCEEDINGS \$95,800

### ALLOCATION OF SURPLUS

**\$455,600**

- FUNDING FOR TEMPORARY POSITIONS \$255,600
- TEMPORARY OHS ASSIGNMENTS \$200,000

# BALANCED BUDGET SCENARIOS

## 2016 BUDGET CHALLENGE

---

TAX ROOM

\$252,900

1% LOCAL TAX HIKE SCENARIO  
(including property growth of \$200 M)

TOTAL SAVINGS AND FUNDING

\$3,316,700

▪ MINUS 2016 BUDGET CHALLENGE

(\$3,718.293)

DIFFERENCE:

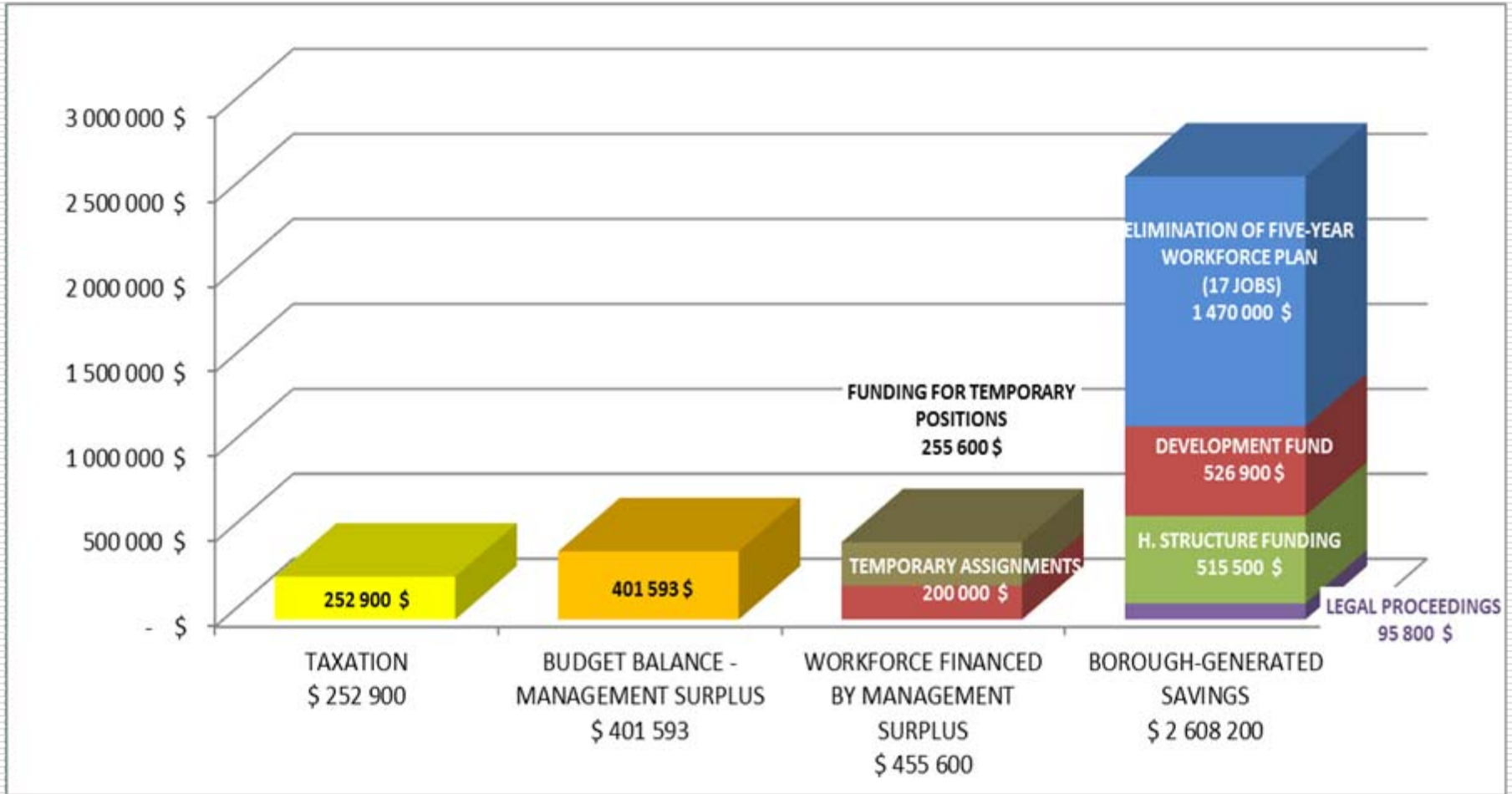
(\$401,593)



# BALANCED BUDGET SCENARIOS

## 2016 BUDGET CHALLENGE

**(\$3,718,293)**



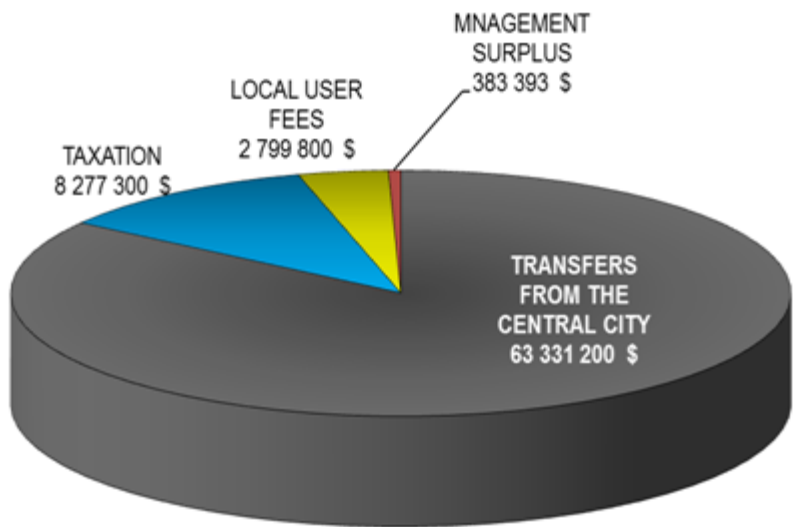
# 2016 BUDGET

---

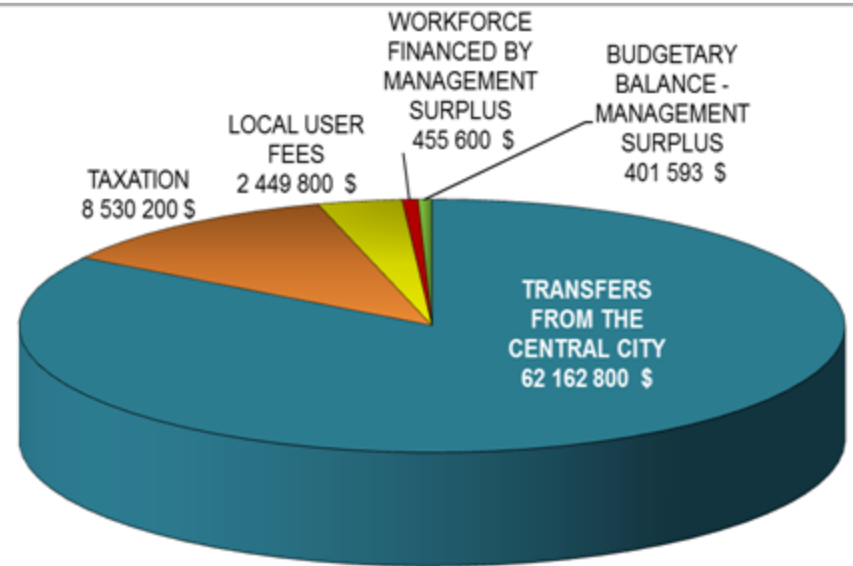
	2015	2016	DIFFERENCE
TRANSFERS FROM THE CENTRAL CITY (INCLUANT CENTRE CULTUREL NDG SHARE)	\$63,331,200	\$62,162,800	<b>(\$1.168.400)</b>
TAXATION	\$8,277,300	\$8,530,200	\$252,900
LOCAL REVENUE	\$2,799,800	\$2,449,800	<b>(\$350.000)</b>
MANAGEMENT SURPLUS		\$455,600	\$455,600
BUDGET BALANCE- MGMT SURPLUS	<u>\$383,393</u>	<u>\$401,593</u>	<u>\$18,200</u>
TOTAL BUDGET	<u><u>\$74,791,693</u></u>	<u><u>\$73,999,993</u></u>	<u><u><b>(\$791,700)</b></u></u>

# 2016 BUDGET

**2015 BUDGET**  
**\$74,791,693**



**2016 BUDGET**  
**\$73,999,993**



***FOUR-YEAR COMPARISON***  
***2013-2016***

---

- **EXPENDITURE BUDGET**
  
- **REVENUE BUDGET**

# EXPENDITURE BUDGET BY PROGRAM

## 2013-2016 COMPARISON

PROGRAMS	ACTUAL		ORIGINAL BUDGET	
	2013	2014	2015	2016
Sports, recreation and social development	10 723,5	11 349,7	12 339,7	10 142,8
Snow removal	13 535,1	10 658,7	10 775,7	11 006,2
Street/sidewalk cleaning and repair	10 895,6	10 946,5	10 722,5	10 898,5
waste and recyclables	10 178,7	10 131,0	10 176,4	6 225,8
General administration/ Administrative services	4 716,3	4 840,9	6 380,3	7 393,3
Libraries and cultural centres	8 836,6	8 182,1	6 529,3	8 806,7
Parks and horticulture	6 253,6	6 946,9	7 646,1	7 837,0
Water supply / sewage systems	5 240,0	5 248,9	3 981,8	5 436,0
Permits, inspections, urban development	4 148,1	3 792,0	4 128,9	4 452,7
Constituent relations	1 709,4	1 628,3	2 111,0	1 801,0
Property holdings	1 003,4	0,0	0,0	0,0
<b>TOTAL</b>	<b>77 240,3</b>	<b>73 725,0</b>	<b>74 791,7</b>	<b>74 000,0</b>

# EXPENDITURES BY ITEM BUDGET 2013-2016 COMPARISON

	ACTUAL EXPENDITURES 2013	ACTUAL EXPENDITURES 2014	ORIGINAL BUDGET 2015	ORIGINAL BUDGET 2016
Payroll	29 611,14	29 640,32	28 187,10	29 939,50
Employer's contributions	8 618,07	8 504,40	8 744,90	9 163,30
<b>TOTAL PAYROLL</b>	<b>38 229,21</b>	<b>38 144,72</b>	<b>36 932,00</b>	<b>39 102,80</b>
Transport and communications	834,05	761,43	683,60	822,80
Professional, technical and other services	14 991,24	12 997,04	15 707,20	11 693,50
Leasing, maintenance and repair	9 640,95	8 792,96	8 578,40	8 907,70
Nondurable goods	6 674,38	6 325,75	6 146,90	6 740,60
Durable goods	128,54	431,72	171,40	136,00
Contributions and quota-shares	4 240,55	4 295,62	3 870,30	3 925,30
Interunit charges	2 494,40	1 946,86	1 885,80	1 955,40
Other items	7,00	28,90	816,10	715,90
<b>TOTAL OTHER CATEGORIES</b>	<b>39 011,11</b>	<b>35 580,28</b>	<b>37 859,70</b>	<b>34 897,20</b>
<b>TOTAL</b>	<b>77 240,32</b>	<b>73 725,00</b>	<b>74 791,70</b>	<b>74 000,00</b>

# REVENUE BUDGET BY PROGRAM

## 2013-2016 COMPARISON

<b>PROGRAMS</b>	<b>ACTUAL 2013</b>	<b>ACTUAL 2014</b>	<b>ORIGINAL FUNDING 2015</b>	<b>ORIGINAL FUNDING 2016</b>
Leasing of recreational facilities	326,400	317,500	283,800	283,800
Parking	169,400	264,300	191,600	191,600
Use of public space	1,532,500	1,324,500	1,096,300	1,099,300
Royalties from Stationnement Montréal	0	0	350,000	0
Technical services and miscellaneous work	760,900	571,900	438,000	438,000
Application fees	164,900	340,100	0	0
Maintenance and repair	1,284,900	1,129,400	0	0
Legal	32,800	33,700	41,000	41,000
Licences and permits	2,692,600	2,203,200	52,100	52,100
Towing	268,500	139,600	130,900	130,900
Library fines	72,600	63,000	65,700	65,700
Miscellaneous	327,400	493,800	150,400	147,400
<b>TOTAL</b>	<b>7,632,900</b>	<b>6,881,000</b>	<b>2,799,800</b>	<b>2,449,800</b>

# REVENUES BY CATEGORY

## 2016 REVENUES \$2,449,800

