



Seven-year projections regarding  
key income and expenditure items  
and major issues

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Table 1

## Projection of income and expenditure items 2007 - 2013, without tax indexation

*In millions of dollars*

	2007	2008	2009	2010	2011	2012	2013
<b>Expenditures</b>							
Remuneration <sup>1</sup>	1 802,9 \$	1 895,7 \$	1 961,4 \$	2 027,1 \$	2 096,8 \$	2 169,1 \$	2 244,2 \$
Gross financing charges	828,6 \$	855,3 \$	858,4 \$	876,6 \$	861,2 \$	861,5 \$	855,1 \$
Public transportation - contributions <sup>2</sup>	311,8 \$	320,7 \$	321,8 \$	323,0 \$	324,2 \$	325,4 \$	326,6 \$
Development-related municipal costs	- \$	15,0 \$	30,0 \$	45,0 \$	60,0 \$	75,0 \$	90,0 \$
Other expenses (energy, professional services, etc.)	1 112,4 \$	1 244,6 \$	1 342,1 \$	1 392,2 \$	1 442,7 \$	1 494,2 \$	1 547,0 \$
<b>Total expenditures</b>	<b>4 055,7 \$</b>	<b>4 331,3 \$</b>	<b>4 513,7 \$</b>	<b>4 663,9 \$</b>	<b>4 784,9 \$</b>	<b>4 925,2 \$</b>	<b>5 062,9 \$</b>
<b>Income</b>							
Taxes and payment in lieu of taxes	2 825,5 \$	2 877,3 \$	2 929,1 \$	2 980,9 \$	3 032,7 \$	3 084,5 \$	3 136,3 \$
Partnership between Québec and municipalities, 2007-2013	104,6 \$	111,0 \$	120,7 \$	129,4 \$	138,2 \$	138,5 \$	156,6 \$
Other income	972,6 \$	991,1 \$	1 001,9 \$	1 021,6 \$	1 027,5 \$	1 047,9 \$	1 068,1 \$
<b>Total income</b>	<b>3 902,7 \$</b>	<b>3 979,4 \$</b>	<b>4 051,7 \$</b>	<b>4 131,9 \$</b>	<b>4 198,4 \$</b>	<b>4 270,9 \$</b>	<b>4 361,0 \$</b>
Allocations	53,0 \$	- \$	- \$	- \$	- \$	- \$	- \$
<b>Total income and allocations</b>	<b>3 955,7 \$</b>	<b>3 979,4 \$</b>	<b>4 051,7 \$</b>	<b>4 131,9 \$</b>	<b>4 198,4 \$</b>	<b>4 270,9 \$</b>	<b>4 361,0 \$</b>
<b>Projected surplus (deficit) before balancing measures</b>	<b>(100,0) \$</b>	<b>(351,9) \$</b>	<b>(462,0) \$</b>	<b>(532,0) \$</b>	<b>(586,5) \$</b>	<b>(654,3) \$</b>	<b>(701,9) \$</b>
<b>Balancing measures</b>							
RASOP-related recurrent savings <sup>3</sup>	100,0 \$	200,0 \$	300,0 \$	300,0 \$	300,0 \$	300,0 \$	300,0 \$
<b>Projected surplus (deficit)</b>	<b>- \$</b>	<b>(151,9) \$</b>	<b>(162,0) \$</b>	<b>(232,0) \$</b>	<b>(286,5) \$</b>	<b>(354,3) \$</b>	<b>(401,9) \$</b>

<sup>1</sup> The remuneration reflects a negotiated 0% payroll indexation in 2007, and 2% in subsequent years.

<sup>2</sup> Contributions made by the Ville de Montréal to the STM and the AMT.

<sup>3</sup> Review of activities, services, operations and programs (including 1,000 jobs to be cut over a three-year period).

Table 2

**Projection of income and expenditure items 2007 - 2013, with tax indexation***In millions of dollars*

	2007	2008	2009	2010	2011	2012	2013
<b>Expenditures</b>							
Remuneration <sup>1</sup>	1 802,9 \$	1 895,7 \$	1 961,4 \$	2 027,1 \$	2 096,8 \$	2 169,1 \$	2 244,2 \$
Gross financing charges	828,6 \$	855,3 \$	858,4 \$	876,6 \$	861,2 \$	861,5 \$	855,1 \$
Public transportation - contributions <sup>2</sup>	311,8 \$	320,7 \$	321,8 \$	323,0 \$	324,2 \$	325,4 \$	326,6 \$
Development-related municipal costs	- \$	15,0 \$	30,0 \$	45,0 \$	60,0 \$	75,0 \$	90,0 \$
Other expenses (energy, professional services, etc.)	1 112,4 \$	1 244,6 \$	1 342,1 \$	1 392,2 \$	1 442,7 \$	1 494,2 \$	1 547,0 \$
<b>Total expenditures</b>	<b>4 055,7 \$</b>	<b>4 331,3 \$</b>	<b>4 513,7 \$</b>	<b>4 663,9 \$</b>	<b>4 784,9 \$</b>	<b>4 925,2 \$</b>	<b>5 062,9 \$</b>
<b>Income</b>							
Taxes and payment in lieu of taxes <sup>3</sup>	2 825,5 \$	2 933,4 \$	3 042,4 \$	3 152,3 \$	3 263,4 \$	3 375,4 \$	3 488,5 \$
Partnership between Québec and municipalities, 2007-2013	104,6 \$	111,0 \$	120,7 \$	129,4 \$	138,2 \$	138,5 \$	156,6 \$
Other income	972,6 \$	991,1 \$	1 001,9 \$	1 021,6 \$	1 027,5 \$	1 047,9 \$	1 068,1 \$
<b>Total income</b>	<b>3 902,7 \$</b>	<b>4 035,5 \$</b>	<b>4 165,0 \$</b>	<b>4 303,3 \$</b>	<b>4 429,1 \$</b>	<b>4 561,8 \$</b>	<b>4 713,2 \$</b>
Allocations	53,0 \$	- \$	- \$	- \$	- \$	- \$	- \$
<b>Total income and allocations</b>	<b>3 955,7 \$</b>	<b>4 035,5 \$</b>	<b>4 165,0 \$</b>	<b>4 303,3 \$</b>	<b>4 429,1 \$</b>	<b>4 561,8 \$</b>	<b>4 713,2 \$</b>
<b>Projected surplus(deficit) before balancing measures</b>	<b>(100,0) \$</b>	<b>(295,8) \$</b>	<b>(348,7) \$</b>	<b>(360,6) \$</b>	<b>(355,8) \$</b>	<b>(363,4) \$</b>	<b>(349,7) \$</b>
<b>Balancing measures</b>							
RASOP-related recurrent savings <sup>4</sup>	100,0 \$	200,0 \$	300,0 \$	300,0 \$	300,0 \$	300,0 \$	300,0 \$
<b>Projected surplus (deficit)</b>	<b>- \$</b>	<b>(95,8) \$</b>	<b>(48,7) \$</b>	<b>(60,6) \$</b>	<b>(55,8) \$</b>	<b>(63,4) \$</b>	<b>(49,7) \$</b>

<sup>1</sup>. The remuneration reflects a negotiated 0% payroll indexation in 2007, and 2% in subsequent years

<sup>2</sup>. Contributions made by the Ville de Montréal to the STM and the AMT.

<sup>3</sup>. The taxes and payments in lieu of taxes are indexed at 2% per annum, according to the inflation rate.

<sup>4</sup>. Review of activities, services, operations and programs (including 1,000 jobs to be cut over a three-year period).

Table 3

## Major rehabilitation, upgrade, retrofit and development issues for 2007-2013

*en millions de dollars*

	2007	2008	2009	2010	2011	2012	2013
<b>Upgrade of infrastructures, equipments and maintenance deficit</b>							
Road infrastructures	- \$	31,1 \$	63,4 \$	97,1 \$	99,0 \$	101,0 \$	103,0 \$
Cultural, sports, recreational and other equipment		48,0 \$	87,6 \$	129,0 \$	131,6 \$	134,2 \$	136,9 \$
Maintenance deficit	- \$	47,6 \$	51,1 \$	54,8 \$	55,9 \$	57,1 \$	58,2 \$
<b>Total</b>	<b>- \$</b>	<b>126,7 \$</b>	<b>202,1 \$</b>	<b>280,9 \$</b>	<b>286,5 \$</b>	<b>292,3 \$</b>	<b>298,1 \$</b>
<b>Public transportation<sup>1</sup></b>							
Development	- \$	3,4 \$	12,7 \$	19,3 \$	31,0 \$	31,7 \$	31,8 \$
Shorfall	- \$	35,5 \$	33,9 \$	37,6 \$	51,9 \$	55,7 \$	74,9 \$
<b>Total</b>	<b>- \$</b>	<b>38,9 \$</b>	<b>46,6 \$</b>	<b>56,9 \$</b>	<b>82,9 \$</b>	<b>87,4 \$</b>	<b>106,7 \$</b>
<b>Montréal development (2025)</b>							
Investments	- \$	52,8 \$	107,7 \$	164,9 \$	168,2 \$	171,6 \$	175,0 \$
Development-related income	- \$	- \$	- \$	(20,0) \$	(40,0) \$	(60,0) \$	(80,0) \$
<b>Total</b>	<b>- \$</b>	<b>52,8 \$</b>	<b>107,7 \$</b>	<b>144,9 \$</b>	<b>128,2 \$</b>	<b>111,6 \$</b>	<b>95,0 \$</b>
<b>Public safety</b>							
Fire department	- \$	5,0 \$	10,2 \$	15,4 \$	20,0 \$	30,0 \$	30,6 \$
Police	- \$	17,0 \$	34,7 \$	35,4 \$	36,1 \$	36,8 \$	37,5 \$
<b>Total</b>	<b>- \$</b>	<b>22,0 \$</b>	<b>44,9 \$</b>	<b>50,8 \$</b>	<b>56,1 \$</b>	<b>66,8 \$</b>	<b>68,1 \$</b>
<b>Environment</b>	- \$	6,7 \$	13,6 \$	20,8 \$	21,2 \$	21,6 \$	22,1 \$
<b>Improvement of borough service offerings</b>	- \$	30,0 \$	30,6 \$	31,2 \$	31,8 \$	32,5 \$	33,1 \$
<b>Total - major issues</b>	<b>- \$</b>	<b>277,1 \$</b>	<b>445,5 \$</b>	<b>585,5 \$</b>	<b>606,7 \$</b>	<b>612,2 \$</b>	<b>623,1 \$</b>

Notes: Investments required for infrastructural updates, Montréal's development and environmental rehabilitation will be allocated over time: 33% of the funds needed in 2008, 66% in 2009 and 100% afterwards. These amounts are indexed by 2% per annum

<sup>1</sup> The amounts shown here are those contained in the Ville de Montréal's proposal to finance public transportation: 67% of the Metro's operating and capital expenditure deficit is to be assumed by Montréal citizens, while the remaining 33% is to be borne by the CMM. Operating and capital expenditure cost sharing for commuter trains shall remain the same.