



CÔTE-DES-NEIGES–NOTRE-DAME-DE-GRÂCE BOROUGH

Mayor's Report on the Financial Situation – August 2006

Message from the Borough Mayor



We are pleased that the residents of the Côte-des-Neiges—Notre-Dame-de-Grâce borough re-elected our team for a second term. Clearly, people in the borough have embraced our vision of the future, our actions and our management style.

Inspired by their renewed expression of confidence in us, we are continuing to focus on responsible and careful financial management. Overall, this has made it possible for us to offer local residents good services and quality of life. We started by clearly defining our vision, and then established action plans that we are following to the letter. By carefully monitoring our expenditures, we have been able to establish the normal reserve funds for a municipality, so that we can plan new projects and prepare to face any budget shortfalls from the Central City. The financial context in which we will be operating in the future will not be an easy one, but thanks to our careful and well-controlled financial management we will be able to cope, with no adverse impact on services to residents. We are even planning some improvements to snow removal and sidewalk de-icing services. We base our choices on residents' needs and the borough's ability to pay, keeping a close eye on increases in environmental and energy costs, in particular.

Our goal remains the same: to better understand our residents' needs so as to better respond to them. The financial report in the following pages shows how we have put this objective into practice, by adopting innovative solutions while continuing to manage taxpayers' money responsibly and prudently.

A handwritten signature in black ink, appearing to read 'Michael Applebaum'. The signature is written in a cursive style and is positioned above the printed name.

Michael Applebaum
Borough Mayor, Côte-des-Neiges—Notre-Dame-de-Grâce

Our mission

To contribute to residents' quality of life by offering efficient and high-quality municipal services that meet their needs, so as to ensure their individual and collective well-being in a safe and pleasant environment.

Latest financial results (2005)

With expenditure of \$61,154,400 and revenue (apart from the budgetary appropriation) of \$1,745,500, the Côte-des-Neiges—Notre-Dame-de-Grâce borough ended the year with a management surplus of \$713,200 over budgeted expenditure, \$548,700 over budgeted revenue and a \$601,300 adjustment from the Central City for collective agreements. This management surplus is due mainly to transfers of funds from the Finance Department for specific projects not carried out in 2005 and higher-than-expected revenue from permits.

Roads accounted for one-third of expenditure, followed closely by sanitation and recreation.

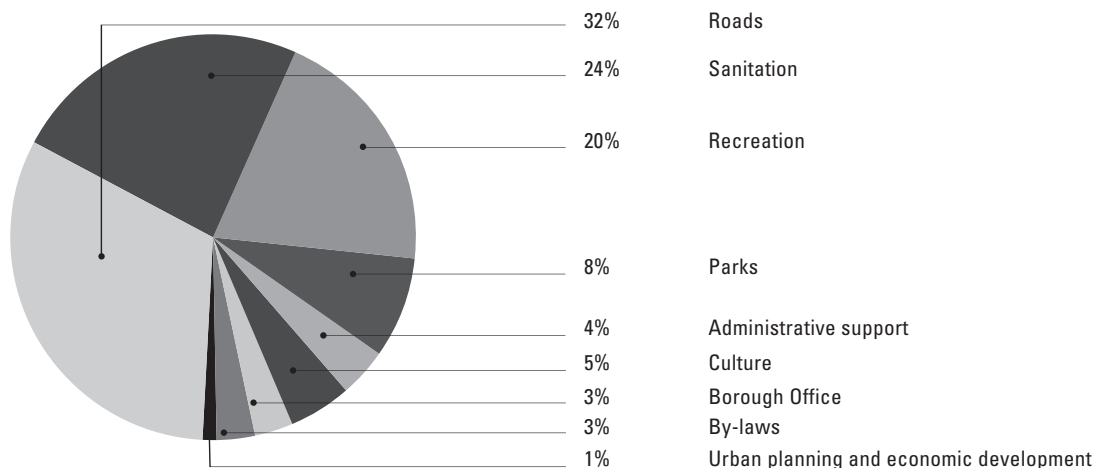
Where does all this money go?

To improving all residents' daily lives. For instance:

- 5,875 tonnes of asphalt laid;
- 7,000 metres of sidewalks repaired;
- 44,837 tonnes of garbage picked up;
- 96,898 cubic metres of bulky waste picked up;
- 18,425 hours of cleaning;
- 10,787 tonnes of abrasives spread on icy streets and sidewalks;
- 206 trees planted in streets and parks;
- 1,278 trees trimmed;
- 9,522,500 square metres of lawns mowed regularly;
- 4,777 hours of skating rink maintenance;
- 2,000 hours of soccer field maintenance;
- 33,222 hours of park and equipment maintenance;
- 49,718 transactions (payment of parking tickets, property taxes, residents-only parking stickers, dog tags, etc.) at the borough's two Accès Montréal offices;
- 28,207 telephone calls from CDN—NDG residents handled by our two Accès Montréal offices and by Accès Montréal Front-Line Services;
- 8,827 visits by residents to the borough's two Accès Montréal offices;
- 4 issues of *Savoir faire*, the borough's official newsletter packed with useful seasonal information, distributed door to door in the borough;
- 1 *Directory of Sports and Recreational Activities in the Borough*, distributed door to door in the borough;

- 1 program of activities at the borough's two Maisons de la culture, available at all borough offices and facilities;
- 1 new Website, more user friendly and with plenty of useful information:
ville.montreal.qc.ca/cdn-ndg;
- 1 welcome kit to help ease the transition for new residents in the Glenmount district;
- 1 communications campaign (No Excuse) to continue building local residents' awareness of the importance of keeping our borough clean;
- 425 requests from the media handled by the borough, to keep citizens properly informed;
- 661,584 items loaned by the borough's four libraries;
- 40,315 visitors to the borough's two Maisons de la culture;
- 93 shows and 85 exhibitions at the two Maisons de la culture;
- 754 sports and recreation activities put on by partner organizations or the borough;
- 133 cultural, sports and recreation facilities;
- 106 public events;
- 7,878 calls received and handled by the Permits and Inspections Division;
- 3,893 visits by residents to the Permits and Inspections Division;
- 12,848* building inspections (*Includes inspections and follow-up on inspection cases);
- 1,226 permits issued;
- 700 occupancy certificates issued;
- 1,428 dog tags issued;
- and much more.

Breakdown of expenditure (2005)



Latest three-year capital expenditure program

The three-year capital expenditure program lists the investments that the borough plans to make to maintain and develop its infrastructure over a three-year period.

The program calls for the following investment, including grants:

2005	\$9,011,000
2006	\$6,176,000
2007	\$6,176,000

During this period, the program financed the following projects:

- the final phase in the modernization of the bathing facilities in Confederation Park;
- replacing worn-out vehicles so as to continue providing services for residents;
- the borough's green network, more specifically the Kent, William Bowie, Jean Brillant and William Hurst parks;
- the completion of work on the Intercultural Library and Community Centre at 6767 Côte-des-Neiges and the Saint-Raymond and Mountain Sights community projects.

Preliminary indications of financial results (2006)

Budgetary information thus far shows that we are on track to respect our revenue and expenditure envelopes.

Expenditure is estimated at \$66,048,900 and revenue (apart from the budgetary appropriation) at \$2,124,900.

The borough has set a number of objectives for 2006 in its continuing efforts to improve residents' quality of life, including a focus on maintaining clean streets, sidewalks and parks and improving snow-clearing methods. The introduction of the 3-1-1 system and the merging of our two Accès Montréal offices will also help to make all the services for local residents more accessible and user friendly.

General forecast for the 2007 budget

and the next three-year capital expenditure program

The general forecast for 2007 is for budgeted expenditure and budgeted revenue (apart from the budgetary appropriation) that remain to be determined by the Finance Department of the city of Montréal.

The 2007-2009 three-year capital expenditure program calls for total investment of \$18,528,000, spread out over the three years as follows

2007	\$6,176,000
2008	\$6,176,000
2009	\$6,176,000

List of contracts of \$25,000 or more

Including contracts of over \$2,000 awarded to a given contractor that add up to \$25,000 or more over the period from June 1, 2005 to May 31, 2006.

The list of contracts is appended.

Appendix

List of contracts of \$25,000 or more

Awarded between June 1, 2005 and May 31, 2006

Roy et fils ltée

\$42,553.50

Renewal of the floors in the Notre-Dame-de-Grâce Library.

Canadian Society for the Prevention of Cruelty to Animals

\$92,400.00

Animal pound service for the period from April 4, 2006 to December 31, 2007.

Imprimerie J.B. Deschamps inc.

\$77,436.69

Printing of four issues of *Savoir Faire*, the newsletter for Côte-des-Neiges—Notre-Dame-de-Grâce borough residents.

Société environnementale Côte-des-Neiges

\$377,000.00

Financial contribution under the Éco-quartier program, broken down as follows:

- \$140,000 to the Société environnementale Côte-des-Neiges (Côte-des-Neiges and Darlington districts),
- \$118,500 to Valorisateur écologique (Décarie and Loyola districts),
- \$118,500 to Prévention Notre-Dame-de-Grâce (Notre-Dame-de-Grâce and Snowdon districts).

Rebuts Solides Canadiens (COL SEL)

\$40,833.25

Amendment to the contract for curbside recycling pick-up, No. CS03-7-55, with the addition of 706 dwellings (new Glenmount district).

RCM Environnement Inc.

\$238,113.00

Addition to the contract for the collection and disposal of household waste, with the addition of 706 dwellings (new Glenmount district).

Les Entreprises Daniel Robert inc.

\$78,535.62

Upgrading the playground for children ages 2 to 5 in Trenholme Park.

Les Architectes Faucher, Aubertin, Brodeur et Gauthier inc.

\$71,430.53

Professional architecture and engineering services for the proposed upgrading of the outdoor pool and swimmers' pavilion in Kent Park.

C.P.M. design inc.

\$30,194.06

Supply and installation of a new counter for the Notre-Dame-de-Grâce Library.

Fahey et associés

\$23,000.00

Assessment study concerning the Saint-Jacques / Upper Lachine detailed planning area, as defined in the Côte-des-Neiges—Notre-Dame-de-Grâce borough's chapter, including a special planning program.

Fahey et associés

\$11,502.50

Two specific urban planning programs for the Namur / Jean-Talon and Bates / de Courtrai detailed planning areas.

Imprimerie J.B. Deschamps inc.

\$25,000.00

Printing of the *Côte-des-Neiges—Notre-Dame-de-Grâce Borough Directory of Sports and Recreation Activities* (2005-2006 fall and winter programs).

Léger Marketing

\$8,628.88

Telephone survey concerning the 2006 budget of the Côte-des-Neiges—Notre-Dame-de-Grâce borough.

Léger Marketing**\$10,000.00**

Developing and conducting a survey of Côte-des-Neiges—Notre-Dame-de-Grâce borough residents, as part of the 2005 cleanliness campaign.

Léger Marketing**\$9,144.49**

Survey of Côte-des-Neiges—Notre-Dame-de-Grâce borough residents on their satisfaction with the *Savoir Faire* newsletter.

La Clinique de Médecine Industrielle et Préventive du Québec**\$25,559.00**

Contract for professional services as appointed physician for the Côte-des-Neiges—Notre-Dame-de-Grâce borough up to December 31, 2006.

Techniparc**\$19,397.81**

Renewal of the natural surface of the soccer field in Georges St-Pierre Park.

Techniparc**\$16,943.18**

Renewal of the natural surface of the soccer field in Loyola park.

Fortier Auto (Montréal) Itée**\$25,472.15**

Supply of a Ford minivan.

Firme Fauteux et associés inc.**\$34,919.65**

Preparation of contract documents for redevelopment work in Maurice Cullen Park.

Les Entreprises Ventec inc.**\$13,965.00**

Environmental rehabilitation work as part of upgrading work in Jean Brillant Park.

Les Entreprises Ventec inc.**\$29,920.00**

Construction of a playground for children ages 2 to 5 in William Hurst Park.

Les Entreprises Ventec inc.**\$30,000.00**

Environmental rehabilitation work as part of upgrading work in Jean Brillant Park.

Groupe Global Inc.**\$23,675.60**

Supply of 225 stacking chairs for the ground floor of the Community Centre at 6767 Côte-des-Neiges.

Groupe Global Inc.**\$23,675.60**

Supply of 225 stacking chairs for the meeting and community rooms on the 6th floor of the Community Centre at 6767 Côte-des-Neiges.

Groupe Global Inc.**\$23,675.60**

Supply of 225 stacking chairs for the meeting rooms on the 4th floor of the Community Centre at 6767 Côte-des-Neiges.

Groupe Global Inc.**\$5,485.08**

Supply of 25 stacking chairs and 47 carts for stacking chairs, for the meeting and community rooms on the 5th floor of the Community Centre at 6767 Côte-des-Neiges.

Appendix (cont'd)

Les Entreprises VENTEC inc.

\$13,340.00

Changes to games and playground areas in Benny Park to make them more accessible to disabled people.

Les Architectes Faucher, Aubertin, Brodeur et Gauthier inc.

\$58,333.50

Professional architecture and engineering services for the Kent Pool.

Les Entreprises Daniel Robert inc.

\$73,756.23

Upgrading the playground for children ages 2 to 5 in Trenholme Park.

Équipement JKL inc.

\$206,576.21

Supply of a tractor truck chassis with a sweeper module.

Équipement JKL inc.

\$206,543.80

Supply of a Freightliner tractor truck chassis.

Fortier Auto (Montréal) Itée

\$68,889.16

Supply of two Ford F-350 pick-up trucks.

Globocam

\$111,193.09

Supply of a tractor truck.

Les Couvreurs Augusto Moniz inc.

\$26,983.56

Renewal of the roof on the Nelson Mandela Park chalet.

NIP Paysage

\$25,375.07

Professional services for upgrading Somerled Park.

Rive-Sud Chrysler

\$85,469.38

Supply of a Dodge Sprinter van.

Tennant

\$59,145.84

Supply of a litter collector (Elephant).

9131-3064 Québec inc.

\$46,866.18

Purchase of furniture for the library at 6767 Côte-des-Neiges.

Fortier Auto (Montréal) Itée

\$62,407.66

Supply of two Ford F-350 pick-up trucks.