

2014 REVIEW Strategic Plan for Sustainable Development

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A WORD FROM THE MAYOR



*"We don't inherit the land from our ancestors, we are borrowing it from our children" **

**Antoine de Saint-Exupéry*

In the Strategic Plan for Sustainable Development 's third year of implementation, we can confirm that the way we think about sustainable development is well integrated into our daily practices, the planning of our operations and the preparation of new projects, and is now part of the culture at the Borough of Pierrefonds-Roxboro.

We're now building on established foundations and will continue our work to successfully accomplish our actions, both medium- and long-term, to benefit the quality of life for our residents today and the generations to come.

I thank each and every person who has worked actively to promote the wellbeing of all who live and work in Pierrefonds-Roxboro, while at the same time maintaining the integrity of the environment, all with the economic efficiency of our Borough in mind.

In Pierrefonds-Roxboro, sustainable development: is our culture!

A handwritten signature in black ink, appearing to be "D. Beis".

Dimitrios (Jim) Beis, Borough Mayor



A WORD FROM THE BOROUGH DIRECTOR

2014 marked the halfway point in accomplishing the objectives set out in the Borough of Pierrefonds-Roxboro's Strategic Plan for Sustainable Development.

We took this opportunity to take stock of how the Strategic Plan had progressed, and to revise certain actions that were deemed inadequate or unattainable. Nobody is expected to do the impossible!

This revision has allowed all the players to focus on, and carry out, the work with the goal of reaching the objectives identified. The current review confirms all the efforts made by the Borough of Pierrefonds-Roxboro over the past year.

The perseverance and the awareness of all our employees have borne fruit. Indeed, every day we see that best practices in terms of sustainable

development have been incorporated into our daily lives and into our management methods.

Let's all continue to work together to establish a sustainable future for the generations to come!

Dominique Jacob

Borough Director



INTRODUCTION

VISION for 2030

"Pierrefonds-Roxboro will be a Montréal borough recognized for the quality of the services it offers its population while respecting the integrity of the natural environments. Pierrefonds-Roxboro will be able to meet the needs of people from all walks of life and from all age groups. The family will be at the heart of the Borough's concerns and will influence the choices made in the land-use planning, the facilities it provides and their distribution across the territory.

All Pierrefonds-Roxboro residents will have the opportunity to access Rivière des Prairies while respecting the fragility and the sensitivity of its natural environment. Neighbourhood parks and green spaces will be accessible to everyone.

By opting for continuity in the urban framework and by intensifying land use on its territory, the Borough is providing itself with the means to offer its population diversified, flexible services, efficient public transit services and beautiful surroundings.

Finally, Pierrefonds-Roxboro will be a Montréal borough in which proud and aware residents will participate in the protection and development of their living environment to provide future generations with a Pierrefonds-Roxboro where the urban environment and the natural areas coexist in harmony."

In January 2012, the Borough of Pierrefonds-Roxboro adopted its first Strategic Plan for Sustainable Development (SPSD). In keeping with the Plan for the whole of Montréal, the actions are structured according to five orientations, as follows:

1. Improve air quality and reduce greenhouse gas emissions;
2. Ensure the quality of residential living environments;
3. Practice responsible resource management;
4. Adopt best practices for sustainable development in industries, businesses and institutions;
5. Improve protection of the biodiversity of natural environments and green spaces.

Preparing an annual review of how the Plan is progressing helps us monitor the objectives that the Borough has set for sustainable development. It is also an opportunity to learn some lessons and identify the successes achieved, and the challenges faced, by the municipal administration.



1.1 REVISION OF THE ACTION PLAN

2014 marked the beginning of the second half of the time-frame for carrying out the Plan. Following the production of the reviews in previous years, it became obvious that certain actions had proved to be unrealizable, and that others required an important financial effort on the part of the Borough in light of the new budgetary context. It was therefore agreed, jointly between the Borough Council and General Management, that the action plan required revision.

An internal committee at the Borough was therefore struck to revise the action plan. The basic strategy for this was to maintain the same objectives and orientations, but give the Borough the means to implement it realistically and according to its financial and technical capabilities. In certain cases, the targets were simply revised to make them more realistic; in other cases, actions were modified; and in a few rare cases, actions were cancelled, due to a lack of financial or technical resources needed to carry them out.

In other cases, some actions that make reference to development concerns had been included in the SPSP, subject to modification in the Borough Chapter. These actions have been withdrawn from the SPSP and will be modified in the Borough Chapter.

Finally, the actions already accomplished have been removed to reduce the size of the action plan. This revision of the action plan allowed for some streamlining of the objectives so as to be able to re-launch the actions more effectively in the year to come. To ensure that the approach is transparent, we invite the reader to consult the table in Annex A of this review; it gives the status for each action (modified, cancelled, moved) in the SPSP. The original numbering has been included so that the changes made can be better understood. The revised action plan is available online at this address: ville.Montreal.qc.ca/pierrefonds-roxboro.








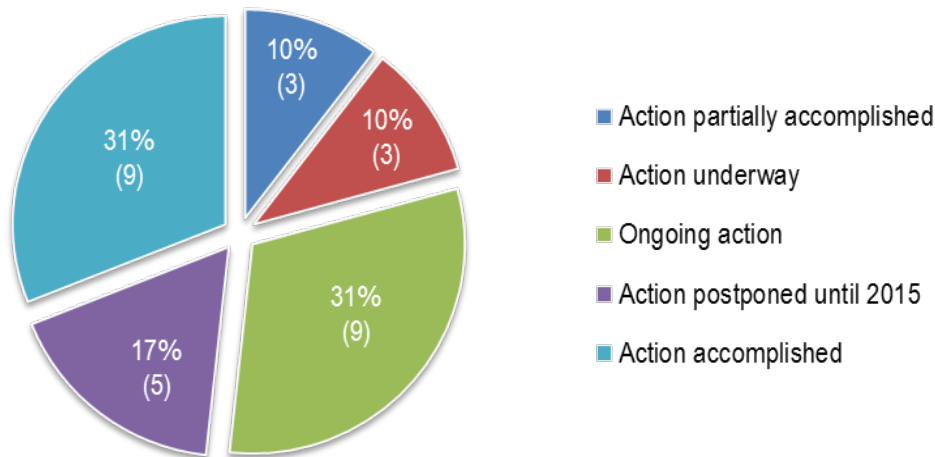
FOLLOW-UP ON LOCAL ACTIONS FOR 2014

This section presents each of the local actions in the SPSD for which completion was planned in 2014.

29 actions were planned in 2014. 52% of them were accomplished (9), partially accomplished (3) or are currently underway (3). We note that 31% (9) of actions are ongoing, and that 17% (5) have been postponed until 2015. All 29 actions are presented in the tables on the following pages.

The status of each action is indicated by the following pictograms:

-  Ongoing action
-  Action accomplished
-  Action partially accomplished
-  Action underway
-  Action postponed until 2015






The following table reviews the 2014 local actions in the SPSD in accordance with Orientation 1. Improve Air Quality and Reduce Greenhouse Gas Emissions.



ORIENTATION 1. IMPROVE AIR QUALITY AND REDUCE GREENHOUSE GAS EMISSIONS

Status	Actions	Goals	Results	Recommendations
Objective 1.1. Reduce GHG emissions across Montréal by 30% by 2020, compared to 1990.				
	3 L – Support projects in the Transportation Plan.			
	5 L – Prepare an inventory of multi-use trails destined for active transportation, and identify links and potential links.	Inventory (2014) and action plan (2015).	Proposals for multi-use trails as well as bike paths were identified and submitted to the Ville centre. A first phase of execution was planned for fall, 2014. Multi-use trails facilitating active transportation and access to the riverbanks were installed in the following parks: Léo-Marceau, Monk, Brook and Versailles. In addition, two parks were made accessible: Paquin and Montgomery parks.	
	7 L – Install sidewalks in new neighbourhoods to encourage active transportation.	Any new local street with authorization for on-street parking (except projects already approved).	No new streets were opened in the Borough in 2014.	






Status	Actions	Goals	Results	Recommendations
Objective 1.1. Reduce GHG emissions across Montréal by 30% by 2020, compared to 1990.				
	8 L – Amend the planning regulations to increase the number of bike racks required for new development projects.	To compare the standard number with the need.	The planning by-law was amended to increase the parking ratio for bikes by 5% to 10% for the minimum number of spaces required for the “Community (p)” group of uses.	



The following table reviews the local actions for the SPSD in 2014, in accordance with Orientation 2. Ensure the Quality of Living Environments.





ORIENTATION 2. ENSURE THE QUALITY OF LIVING ENVIRONMENTS

Status	Actions	Goals	Results	Recommendations
Objective 2.1. Reduce the net migration from Montréal to the suburbs by 25%, focusing primarily on Montréal residents between 25 and 44 years of age who move out of the Ville every year.				
 	10 L – Work with the Direction de l’habitation (housing department) to require private, public and community developers to offer affordable housing in new residential projects.	15% of affordable housing units in the new housing offer.	The Borough is in conformity with the Strategy for Affordable Housing in new residential projects in Montréal.	
Objective 2.2. Affirm and enhance the Borough’s waterfront character.				
	17 L – Amend the Subdivision By-law to include rights-of-way along Rivière des Prairies when creating new subdivisions or on proposed subdivisions on the banks.	To adopt an amendment to the Subdivision By-law.	Action postponed to 2015.	



Objective 2.3. Suggest and promote an offer of accessible and varied services in the areas of culture, sports, leisure activities, social development and libraries.

Status	Actions	Goals	Results	Recommendations
 	29 L – Develop programming and promote participation by the population in a series of free activities for all.	To increase the number of activities: 4 annual activities in 2014.	The following activities took place in 2014: 1) Winter Fun at Roxboro Park — February 8, 2014 2) Relais rivière — planned for June 14, but cancelled due to extremely high water levels 3) West Island Blues Festival at George Springate Park — June 13 and 14, 2014 4) Family Day at À-Ma-Baie Park — June 20, 2014 5) Canada Day — July 1, 2014 6) Roxboro’s 100 th Anniversary celebrations — August 16, 2014 at Roxboro Park 7) RCMP Musical Ride, Borough Hall – September 17 to 20 8) Les Pianos publics 9) Les journées de la culture 10) Free outdoor shows in the parks	




Status	Actions	Goals	Results	Recommendations
	31 L – Encourage participation in community action by adopting a Recognition and Support Policy for Organizations.	Adoption by the Borough Council of a Recognition and Support Policy for Organizations.	A meeting was held to begin drawing up a policy, which will be adopted during 2015. A strategic plan for social development is being prepared.	
 	32 L – Develop an innovative cultural services offer relative to the cultural, linguistic and artistic diversity specific to the Borough of Pierrefonds-Roxboro.	To increase the cultural services offer by 25% between now and 2015.	The offer in cultural services increased by 22%. A strategic development plan for culture is in preparation. In addition, the following new actions were launched: <ul style="list-style-type: none"> • Youth Evening • School programming • Two (2) new cultural mediation projects Finally, the following projects are ongoing: <ul style="list-style-type: none"> • Petits Bonheurs Festivals • TD Reading Club 	
Objective 2.4. Contribute to greening efforts and to the reduction of heat islands.				
 	24 L – Continue participation in <i>Les Fleurons du Québec</i> .	To keep the 4 “ <i>fleurons</i> ”.	The Borough kept its 4 “ <i>Fleurons</i> ” for the 2013-2015 edition.	
	37 L – Promote urban agriculture in schoolyards.	2 vegetable gardens per year.	A vegetable garden was installed at St. Anthony Elementary School.	



The following table reviews the local actions for the SPSD in 2014, in accordance with Orientation 3. Practice Responsible Resource Management.



ORIENTATION 3. PRACTICE RESPONSIBLE RESOURCE MANAGEMENT






Status	Actions	Goals	Results	Recommendations
Objective 3.1. Reduce drinking water production by 15% by 2015, compared to 2000.				
	38 L – Participate in information campaigns on the use of drinking water and ensure that the by-law on the illicit use of drinking water and on watering restrictions is respected.	2 activities per year / increase the number of patrols.	The Borough has seen a reduction in drinking water consumption on its territory: “In 2014 the supply system at the Pierrefonds filtration plant recorded a level of consumption similar to that in 2013, despite an increase of 6,000 (new) people served by the plant. This result was made possible by numerous interventions from teams at Public Works and the <i>Direction de la gestion stratégique des réseaux d'eau</i> in repairing leaks and improving the network, as well as several awareness campaigns for the conservation of water.”	



Status	Actions	Goals	Results	Recommendations
Objective 3.2. Improve the quality of run-off water flowing into watercourses.				
	41 L – Incorporate green infrastructures for capture, retention and infiltration (such as wetlands) in its own development projects, including on the street.		Installation of swales and a retention basin on rue Laurent-Coderre (phase 1) Two mandates were awarded externally for the preparation of a master drainage plan for the western sector of Pierrefonds.	
	42 L – Raise residents' awareness of the ecological management of rainwater (e.g., use of rainwater barrels, replacing hard surfaces, rain gardens, ecological maintenance of ditches, disconnecting gutter downpipes).	1 project per year (e.g., conference, key subsidy in hand for barrels, landscaping contest, discount on purchase of material, eco-kit for economizing on drinking water, disconnecting gutter downpipes, etc.).		
 	44 L – Correct reversed connection situations.	To rectify 25 cross connection per year.	14 cross connections were rectified in 2014.	
Objective 3.3. Recover 80% of recyclable and organic materials, HHW¹ and CRD² materials, and bulky refuse by 2019, as stipulated in the <i>Plan directeur de gestion des matières résiduelles de l'agglomération de Montréal</i> (Montréal's Waste Management Master Plan).				
 	47 L – Continue distributing domestic composters.	To distribute 100 or more composters per year.	125 domestic composters were distributed in 2014. During the distribution session last June, an information session was also offered to Borough residents.	

1 Household Hazardous Waste
2 Construction, Renovation, Demolition materials



Status	Actions	Goals	Results	Recommendations
	49 L – Continue with and increase the collection of Hazardous Household Waste (HHW).	To reach a recovery rate of 75%. This target corresponds to the 2008 objective.	50% recovery rate in 2013 ³ , which is an increase of 6% since 2008, but a reduction of 3% since 2012. A total of 95 tonnes of HHW was recovered in 2013. It is difficult for the Borough to increase the number of HHW collections because this service is provided by the agglomeration. Collection times are already advertised and the rate of participation by residents is already high.	Make residents aware of the importance of recycling HHW and increase publication of collection points that recover HHW on an ongoing basis.
	49.1 L – Carry out a pilot project with a mobile eco-centre.	To carry out a pilot project.	The project was not carried out in 2014. Planning is underway to do it in 2015.	Carrying out such a project would have a positive effect when the Borough's management of waste materials comes under review.
	52 L – Raise awareness among promoters holding events in public areas about responsible management of events.	To inform event promoters about, and make them aware of, the parameters for organizing eco-responsible events.	Recycling bags are provided to partners organizing events within the Borough.	
	52.1 L – Modify the agreement for events in public areas to include normative clauses for eco-responsible event management.	To insert clauses regarding eco-responsible management into the agreement.	There is no agreement for events in public areas.	Review the agreement.
	52.2 L – Revise the schedule for green waste collection so as to optimize operations.	2014 – Contract planning and modification Implementation during the preparation of the next call for tenders	This action could not be accomplished in 2014 because the borough must wait until the attribution of the next waste collection contract.	

³ Source : MONTRÉAL, SERVICE DE L'ENVIRONNEMENT. *Bilan 2013 des matières résiduelles de l'agglomération de Montréal.* (on line) http://ville.Montreal.qc.ca/pls/portal/docs/PAGE/ENVIRO_FR/MEDIA/DOCUMENTS/BILAN_GMR_2013.PDF



The following table reviews the local actions for the SPSP in 2014, in accordance with Orientation 4. Adopt Solid, Sustainable Development Practices in Industries, Businesses and Institutions.



ORIENTATION 4. ADOPT SOLID, SUSTAINABLE DEVELOPMENT PRACTICES IN INDUSTRIES, BUSINESSES AND INSTITUTIONS

Status	Actions	Goals	Results	Recommendations
Objective 4.1: Turn Montréal into a North-American leader in the clean technology and environmental sectors				
	30 C – Incorporate sustainable development principles into the urban planning by-laws.	Ongoing action.	-	
	55 L – Make permit applicants aware that demolition and major renovations require a plan for recovery and re-use of materials.	3 demolition or major renovation projects.	The three demolition projects did not take place. The awareness campaign will have to be part of the 2015 actions.	When the demolition by-law is revised, incorporate standards related to this action. Financial guarantees could even be requested (ref. sections in the LAU 148.0.1 and those following).
Objective 4.2: Increase the number of environmental certifications or participations in voluntary environmental programs in Montréal by 30% by 2020 compared to 2010.				
	57 L – Promote the construction and renovation of greener buildings according to recognized standards (LEED, BOMA-BEST, Novoclimat and others) in the territory.	To increase the number of certified buildings.	New constructions and enlargement must meet the new requirements in the National Energy Code, which are in fact the Novoclimat standards (without the blower-door test).	



The following table reviews the local actions for the SPSD in 2014, in accordance with Orientation 5. Improve the Protection of Biodiversity, Natural Environments and Green Spaces.



ORIENTATION 5. IMPROVE THE PROTECTION OF BIODIVERSITY, NATURAL ENVIRONMENTS AND GREEN SPACES

Status	Actions	Goals	Results	Recommendations
Objective 5.1: Improve Montréal’s green infrastructures by increasing the canopy cover from 20% to 25% by 2025, compared to 2007.				
	58 L – Prepare an action plan for the urban forest.	To draw up an action plan and have it adopted (2014-2015).	<p>The Borough took measures against the Emerald Ash Borer. The inventory of ash trees is almost complete.</p> <p>The creation of an internal committee is underway.</p> <p>51 new trees have been planted as part of park projects.</p> <p>150 trees were planted in fall 2014.</p> <p>The planting of 150 more trees is planned for spring 2015.</p>	
	59 L – Raise awareness in the population about the benefits of urban trees, and distribute indigenous tree seedlings.	<p>To participate in awareness campaigns.</p> <p>To continue distributing seedlings.</p>	<p>Éco-quartier Pierrefonds-Roxboro distributed 53 trees to Borough residents at a unit cost of \$25 in the spring (between June 19 and 27, 2014) and in the fall (between September 25 and October 3, 2014). This was 14% of sales for the entire island.</p>	Continue activities to raise awareness among residents.



Status	Actions	Goals	Results	Recommendations
	60 L – Ensure the replacement of trees that had to be felled.	To make sure that at least 90% of owners with a certificate of authorization to fell trees do preserve or plant a tree in their front yard.	59 trees had to be replanted, following the issuing of felling permits on December 4, 2014. 54 were replaced, which is 91.5%; the objective of 90% was therefore reached. Statements of offence were issued for 5 trees not planted.	
Objective 5.2 Protect and enhance areas rich in biodiversity.				
 	62 L – Continue and extend the program to clean up public riverbanks in collaboration with other organizations.	To continue the activities.	Three clean-up activities in 2014. - Île de Roxboro, May 3, 2014 - Riverbanks in Rapides-du-Cheval-Blanc Nature Park, May 14, 2014 - Major clean-up of the Rivière à l'Orme, which crosses the Anse-à-l'Orme Nature Park, September 27, 2014	Continue the activities.
	66 L – Carry out a pilot project for differentiated management of certain public spaces.	To carry out a pilot project.	Three sites were identified for carrying out the pilot project. The pilot project will be carried out in 2015. An internal committee was struck.	



Ecological Gardening Day

The 5th Ecological Gardening Day, organized by the Borough, was held on May 24, 2014. This special day was made possible with the participation of Éco-quartier Pierrefonds-Roxboro, the Société d'horticulture et d'écologie de Pierrefonds (SHEP) and local garden centres, which contributed to the event by donating a variety of gardening products.

Close to 1,000 people came to get free compost, wood chips, plants and herbs. The Borough is very proud of the interest shown by its residents in enhancing their properties and making firm gestures in support of the environment. The day can be summarized thus:

- 1,000 participants;
- 65 tonnes of compost;
- wood chips resulting from the felling of trees;
- 1,000 perennial plants;
- 300 herb plants;
- 800 trays of annual flowers;
- 140 vegetable plants;
- distribution of gardening gloves and 500 paper sacks for collecting garden waste;
- draw for 2 composters and 2 rainwater barrels.

Several of the Borough's partners were present at the event and tended the information and awareness kiosks on the following themes:

- Éco-quartier Pierrefonds-Roxboro;
- Société d'horticulture et d'écologie de Pierrefonds;
- Ecological gardening and alternatives to pesticides;
- Campaigns: A tree for my neighbourhood and my garden space for life;
- Emerald Ash Borer;
- Carpooling and sustainable development;
- 122nd Scouts... discover your true nature;
- Urban Planning and Environment Department.



Collection of materials from electronic, communication and computer equipment at Éco-quartier: a huge and unexpected success!

Since Éco-quartier started collecting materials from electronic, communications and computer equipment in January, it has collected about 5 tons of material, in particular large-sized televisions and computers. Residents are delighted with this service, as they no longer need to travel so far to dispose of these items in an ecological way, and at the same time, are reducing greenhouse-gas emissions.

Waste materials accepted are the following:

- TVs;
- Computer-related material: computers, screens, printers, accessories (keyboards, mice), etc.;
- Small appliances: radios, telephones, digital photo devices, GPS, game consoles, coffee makers, blenders, mixers, etc.;
- Hardware items: drills, screwdrivers, saws, sanders, etc.;
- Batteries: lead, NiMh, Ni-Cd, Li-ion, etc.

Urban agriculture in Pierrefonds-Roxboro

Éco-quartier was able to distribute about 100 vegetable plants and kitchen-garden seeds this year at neighbourhood events such as Family Day and the Roxboro Centennial celebrations, as well as at schools and day cares in the Borough, and during visits to our premises. Several educational sessions about sowing seed were given at the schools and daycares. A vegetable garden was installed at St. Anthony Elementary School, and as part of this project, about 100 children had the opportunity to attend learning sessions on sowing seeds and composting. The Pierrefonds Day Camp was able to benefit from this garden all summer with the support and accompaniment of Éco-quartier.

With the same idea of supporting the community and our schools, Éco-quartier tended all the gardens already planted in schoolyards across the Borough to ensure continuity of the projects. In addition, Éco-quartier invested much effort this year in planting perennials around its premises and under trees along rue du Centre-Commercial. All the business owners were involved in this project.








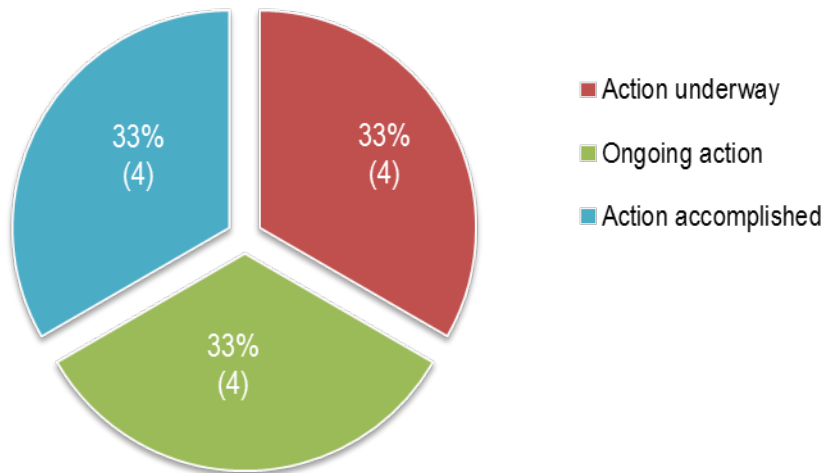
FOLLOW-UP ON CORPORATE ACTIONS FOR 2014

This section presents the corporate actions in the SPSP that were planned to be carried out in 2014.

A total of 12 actions were planned for 2014 and 67% of those were either accomplished (4) or are currently underway (4). We should note that 33% (4) of the actions are ongoing. The 12 actions are presented in the following tables.





The status of each action is indicated by the following pictograms:

-  Ongoing action
-  Action accomplished
-  Action partially accomplished
-  Action underway
-  Action postponed until 2015





Upstream of the corporate actions for the SPSP, the following actions were to be implemented in 2014.








Status	Actions	Goals	Results	Recommendations
 	3 C – Find out about and make good use of the financial aid programs available.		A committee was struck internally to review and monitor the programs available to residents in relation to sustainable development.	Establish channels of communication between the Borough and residents for distributing the information gathered by the committee.
 	4 C – Continue participation in the following campaigns: - Défi-Climat; - Centraide; - Earth Hour; - Défi Santé.	Participation of the Borough during these 4 campaigns.		



The following table reviews the corporate actions in 2014 for the SPSP according to Orientation 1. Improve Air Quality and Reduce Greenhouse Gas Emissions.



ORIENTATION 1. IMPROVE AIR QUALITY AND REDUCE GREENHOUSE GAS EMISSIONS

Status	Actions	Goals	Results	Recommendations
Objective 1.1. Reduce GHG emissions across Montréal by 30% by 2020, compared to 1990.				
 	5 C – Participate in the implementation of a plan to reduce corporate GHG emissions - 2013-2020.	To carry out the following actions by 2020: 9C, 10C, 8 C and 8.1C.		
	8 C – Implement energy saving measures from the policy on sustainable development in municipal buildings.	To apply energy efficiency measures to Borough Hall. To design the Valleycrest swimming pool in Grier Park to comply with LEED® standards.	The Valleycrest swimming pool did not receive LEED certification due to the costs associated with this certification. Nevertheless, the architect respected LEED principles.	
 	12 C – Install charging stations for rechargeable electric or hybrid vehicles in public parking lots or on public thoroughfares.	2 charging stations for visitors to Borough Hall. 1 charging station at the Valleycrest public pool in Grier Park.	Installation of charging stations was postponed until spring 2015. The contract has been awarded, but there have been delays because the bases in place need to be replaced. The model of base selected by the Ville centre is not the same one as originally planned with <i>Circuit Electrique</i> .	
 	12.1 C – Set up a self-serve bicycle system for use by Borough employees.	To introduce a fleet of 3 bicycles at Borough Hall and 3 more at the Public Works Dept. during summer 2014.	Project planning and an examination of the options are being studied. Introduction of the service is planned for summer 2015. The Borough has received a submission for BIXI-type bikes; this option will need to be studied.	



The following table reviews the local actions for the SPSD in 2014, in accordance with Orientation 3. Practice Responsible Resource Management.



ORIENTATION 3. PRACTICE RESPONSIBLE RESOURCE MANAGEMENT

Status	Actions	Goals	Results	Recommendations
Objective 3.1. Reduce drinking water production by 15% by 2015, compared to 2000.				
	17 C – Install devices to save on drinking water in municipal buildings.	15% of municipal buildings per year.	All taps in municipal buildings have been changed. Three park chalets remain to be done in 2015.	
Objective 3.2. Recover 80% of organic and recyclable waste, HHW, CRD waste and bulky refuse by 2019, in accordance with the <i>plan directeur de gestion des matières résiduelles de l'agglomération de Montréal</i> (Montréal's Master Plan for the Management of Residual Materials).				
	21 C – Set up an awareness campaign for Borough employees about eco-responsible practices.	To organize and hold an awareness campaign for 2014 and 2015.	A first meeting was to have taken place in 2014 to plan activities for 2015. The date of the meeting has yet to be determined.	



The following table reviews the corporate actions in 2014 for the SPSP according to Orientation 4. Adopt Solid Sustainable Development Practices In Industries, Businesses and Institutions.



ORIENTATION 4. ADOPT SOLID, SUSTAINABLE DEVELOPMENT PRACTICES IN INDUSTRIES, BUSINESSES AND INSTITUTIONS

Status	Actions	Goals	Results	Recommendations
Objective 4.1. Enshrine sustainable development principles in municipal practices, into the project management process and into decision-making.				
	32 C – Use eco-friendly cleaning products in municipal buildings.	To clean and maintain 100% of municipal buildings using eco-friendly products.	All buildings have been cleaned and maintained using eco-friendly cleaning products since November 2014.	
	36 C – Participate in meetings of the Partners’ Network for the Montréal Community Sustainable Development Plan on the themes of certification and environmental programs.	To participate in all the meetings.	No results gathered.	
Objective 4.2 Continue to implement the action plan for universal access.				
	34 C – Offer work experience opportunities to people with functional limitations.	To continue to integrate 2-3 users each summer.	No user was integrated during the summer of 2014.	



Status	Actions	Goals	Results	Recommendations
Objective 4.3 Progressively authorize on-street parking.				
	21 L – Authorize alternative parking on local streets in all new sectors of development.	To allow on-street parking on all new local thoroughfares.		



CONCLUSION

2014 witnessed the revision of the Strategic Plan and some of the actions. This revision provided the opportunity to take stock and then cancel, modify or combine certain actions deemed unsuited to the reality of Pierrefonds-Roxboro. In particular, 7 local and 7 corporate actions were cancelled. In addition, actions that were accomplished in previous years have been removed from the list in order to condense the action plan.

In terms of the local actions, 29 were set to be accomplished in 2014. 52% of them were accomplished, partially accomplished or are currently underway. 5 actions have been postponed until 2015 and 9 actions are ongoing.

As for corporate actions, 12 were planned for 2014. The Borough's performance in carrying out the corporate actions listed in the SPSD is better than for the local actions, as 67% of the former were accomplished or are underway. There are also 4 ongoing actions.

In brief, the Borough is very optimistic as it begins the fourth year of carrying out its SPSD in 2015. The revision of the action plan has streamlined the objectives, allowing the Borough of Pierrefonds-Roxboro to prepare a clear vision for the future for each and every one of us.

The year just beginning will once again provide Pierrefonds-Roxboro with the opportunity to stand out as it implements its eco-friendly sustainable practices. **The actions taken today define our city of tomorrow - let's continue to act in a sustainable way to ensure a better future!**



ANNEX A – Follow-up on modifications to the action plan



Original numbering	New numbering	Status/explanation	Original numbering	New numbering	Status/explanation
CORPORATE PLAN					
1 C	-	Accomplished	30 C	30 C	Moved
2 C	-	Accomplished	31 C	-	Cancelled
3 C	3 C	-	32 C	32 C	Moved
4 C	4 C	Modified	33 C	33 C	Modified
5 C	5 C	Modified. Several actions combined.	34 C	34 C	-
6 C	-	Accomplished	35 C	-	Accomplished
7 C	-	Accomplished	36 C	36 C	Moved
8 C	8 C	Modified	37 C	37 C	-
-	8.1 C	Added			
9 C	9 C	Modified			
10 C	10 C	Modified			
11 C	11 C	Modified			
12 C	12 C	Modified			
-	12.1 C	Added			
13 C	-	Accomplished			
14 C	14 C	Modified and moved			
15 C	-	Cancelled			
16 C	-	Accomplished			
17 C	17 C	Modified			
18 C	-	Cancelled			
19 C	-	Accomplished			
20 C	-	Cancelled			
21 C	21 C	Modified			
22 C	-	Accomplished			
23 C	-	Economic Development Strategy			
24 C	-	Cancelled			
25 C	-	Cancelled			
26 C	-	Accomplished			
27 C	-	Accomplished			
28 C	-	Cancelled			
29 C	-	Accomplished			



Original numbering	New numbering	Status/explanation	Original numbering	New numbering	Status/explanation
LOCAL PLAN					
1 L	-	Accomplished	29 L	29 L	-
2 L	-	Accomplished	30 L	-	Accomplished
3 L	3L	-	31 L	31 L	Modified
4 L	4 L	Modified	32 L	32 L	Modified
5 L	5 L	Modified	33 L	-	Accomplished
6 L	6 L	-	34 L	-	Accomplished
7 L	7 L	-	35 L	-	Cancelled
8 L	8 L	Modified	36 L	36 L	-
9 L	-	Accomplished	37 L	37 L	-
10 L	10 L	-	38 L	38 L	Modified
11 L	-	Economic Development Strategy	39 L	-	Combined with 38 L
12 L	-	Strategic Plan for the Borough	40 L	-	Cancelled
13 L	-	Strategic Plan for the Borough	41 L	41 L	Modified
	13.1 L	Combining of 2 actions	42 L	42 L	-
14 L	-	Accomplished	43 L	-	Accomplished
15 L	-	Accomplished	44 L	44 L	Modified
16 L	16 L	Modified	45 L	-	Accomplished
	16.1 L	Added	46 L	-	Postponed until 2018-2019
17 L	17 L	Modified	47 L	47 L	-
18 L	-	Strategic Plan for the Borough	48 L	-	Cancelled
19 L	13.1 L	Modified	49 L	49 L	-
20 L	58 L	Modified: combined with other actions related to trees	-	49.1 L	Added
21 L	21 L	-	50 L	-	Accomplished
22 L	22 L	Modified	51 L	51 L	Modified
23 L	-	Accomplished	52 L	-	-
24 L	24 L	Modified and moved	-	52.1 L	Added
25 L	-	Cancelled		52.2 L	Added
26 L	-	Cancelled	53 L	-	Moved into the Economic Development Strategy
27 L	-	Accomplished	54 L	54 L	Modified
28 L	-	Cancelled	55 L	55 L	Modified



Original numbering	New numbering	Status/explanation	Original numbering	New numbering	Status/explanation
PLAN LOCAL					
56 L	56 L	Modified			
57 L	-	-			
58 L	58 L	Modified			
59 L	59 L	Modified			
60 L	60 L	Modified			
61 L	-	Cancelled			
62 L	62 L	Modified			
63 L	63 L	Modified			
64 L	64 L	Combined with 63 L			
65 L	-	Cancelled			
66 L	66 L	Modified			

