

BOROUGH OF PIERREFONDS-ROXBORO

STRATEGIC PLAN

2015
2018

ANNUAL REVIEW OF YEAR 1
JUNE 2015 TO JUNE 2016

A Road Map for Harmonious Development



Vision 2030

A community of belonging, a plurality of living environments, harmonious development.

In fifteen years, the borough of Pierrefonds-Roxboro will be recognized as an area offering a protected natural environment and living environments that meet the needs of a young and trendy multicultural population.

Revitalization efforts will have yielded decisive results: neighborhoods will have retained their specific characters while allowing a variety of lifestyles. Residents will fully enjoy the priority placed on protection and enhancement of their green spaces and waterfront areas.

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Strategic Plan 2015-2018

For the first time, in June 2015, the Borough Council of Pierrefonds-Roxboro adopted a Strategic Plan to define the main axes for development of its territory and to identify priority projects for the coming years.

The borough is a body dedicated to the welfare of citizens. Citizens are at the heart of the coordinated and orderly development of this plan, which aims to improve the quality of life in sustainable ways, through high-quality relevant services, a common vision and mobilization of all resources towards common goals.

The 2015-2018 Strategic Plan provides a framework and guidance to all levels of local government in the development of policies and programs. It describes the key initiatives to achieve by 2018.

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The four challenges

In keeping with this plan, actions are structured into four major challenges:

1. Strengthen the sense of belonging
2. Continue efforts to improve the quality of services to citizens
3. Intensify efforts for protection of our natural heritage
4. Support business development

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Priority projects in the borough

From these challenges emerge 13 major mobilizing initiatives:

1. Design and development of a land use concept for the îlot Saint-Jean
2. Implementation of an integrated urban revitalization plan (IUR) for the Sunnybrook sector
3. Technical and financial studies for the construction of an indoor sports and aquatic center
4. Development of a network of multifunctional and bicycle paths
5. Revitalization of the area around the marina
6. Development of an arboricultural plan
7. Restoration of public waterfront areas

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Priority projects in the borough (continued)

From these challenges emerge 13 major mobilizing initiatives:

8. Reform of the municipal by-law on waste management
9. Establishment of organic waste collection (units under nine dwellings)
10. Development of a strategy for collection of bulky items and construction, renovation and demolition waste
11. A study on the development of current and potential economic zones
12. Development of a Transit-Oriented Development (TOD) concept for the Roxboro train station sector
13. Revitalization of boulevard Saint-Charles

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Monitoring and follow-up from June 2015 to June 2016

Of the 13 priority projects of the borough, six were initiated during the first year of deployment of the 2015-2018 Strategic Plan: an enormous task considering the scale of the projects. The other seven projects are planned to start during the years 2017 and 2018.

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Development concept for the îlot Saint-Jean

June 2015-2016

Implementation to date: 65%

Cost to date \$65,300

Project description:

- Establishment of a Special Planning Program (SPP) for the area from Richmond to Jacques-Bizard and from Gouin West to Anselme Lavigne.
- Development of a public square, near the borough hall.
- Creation of a service cluster / employment sector /residential sector.

Project objectives:

- Create a new sustainable living environment (active transportation, etc.).
- Provide citizens an outdoor meeting and gathering place, currently an infrastructure absent in the territory.
- Make available to residents a place for unstructured activities.
- Improve the supply of services (types to be determined) in the central area of the borough.

Stages of implementation:

- January 2015: Launch of a call for tenders for professional services to develop an SPP for the targeted sector.
- Borough Council in March 2015: Mandate to AECOM for implementation of the SPP.
- April 2015 to date: Implementation of an SPP for the central sector of the borough, including an economic study for the sports and pool complex portion.
- October 2015: Working meeting (workshop) with partners, citizens, employees and elected officials.
- Winter 2016: Public presentation evening.

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Construction of an intergenerational sports complex

June 2015 – June 2016

Implementation to date: 5 %

Cost to date: \$0

Project description:

- Construction of a building incorporating a 25 m indoor pool, gyms, several training rooms; an activity center for seniors and various health services (medicine, physiotherapy, massage therapy, etc.).

Project objectives:

- Meet the needs of citizens of all ages for a variety of aquatic activities throughout the year.
- Provide development programs and high-level training.
- Provide access to a facility for residents to participate in complementary fitness activities.
- Offer a range of integrated health services. Provide services comparable to other neighbouring municipal organizations, with a facility that does not presently exist in the borough.

Stages of implementation:

- Ongoing June 2016: Project feasibility study under the mandate of the SPP for the îlot Saint-Jean sector.
- Ongoing June 2016: Location and preliminary concept study of the main facility and the target site within the mandate of the SPP for the îlot Saint-Jean sector.
- Ongoing June 2016: Preliminary needs assessment.
- Ongoing June 2016: Preliminary evaluation of financial data.
- Spring 2016: Partnership approach.

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Development of a network of multifunctional and cycling paths

June 2015 to 2016

Implementation to date: 65 %

Cost to date: \$16,000

Project description:

- Link the bicycle path network to connect neighborhoods and activity areas in the territory.
- Create a network of multifunctional and bicycle paths that will connect neighborhoods and activity areas of the borough.

Project objectives:

- Facilitate active transportation in the territory.
- Reduce greenhouse gases.
- Support the physical health of residents.
- Increase the supply of services.

Stages of implementation:

- Autumn 2015: Call for tenders for professional services to prepare a feasibility study of cycling links in the territory of the borough.
- Autumn 2015: Contract awarded to WSP Canada inc.
- Spring 2016: Submission of the final document.
- Spring 2016: Enhancement of the plan for marking and signage by WSP Canada inc.
- June 2016: Planning of implementation Phase 1 (marking and signage).

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Construction and development of a waterfront recreational site with marina

June 2015 to 2016

Implementation to date: 20 %

Cost to date: \$425,000

Project description:

Construction and installation of facilities, including two service buildings and docks, for non-motorized water activities for residents. Facilities integrated in a park designed for a variety of sports and recreational activities.

Project objectives:

- Meeting the needs of citizens of all ages for various water sports and waterfront activities in all seasons.
- Offer rentals of non-motorized watercraft.
- Provide access to residents of all ages and all conditions to a range of diversified play areas and a running track with workout stations.
- Provide training for participation in non-motorized water sports and for boat safety.
- Create a site for cycling facilities and a major component of the permanent blue route.

Stages of implementation:

- Spring 2015: Implementation of a functional and technical plan (FTP).
- June and July 2015: Call for tenders for professional services to prepare plans and specifications.
- August 2015: Mandate awarded to the firm Girard Bérubé Dion Côté, architects for preparation of plans and specifications and supervision of project works.
- Spring 2016: Public presentation evening for citizens of the marina sector.
- June 2016: Call for tenders for the construction and implementation of the project.

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Residual Materials Management By-law

June 2015 to 2016

Implementation to date: 80 %

Cost to date: \$0

Project description:

The Public Works Department aims to help citizens achieve recovery and recycling targets (diversion) of 60% of the waste generated in the borough. To help to achieve these objectives, we have established service systems associated with types of residual materials that have recovery potential, combined with creation of groups of occupancy units, all in the form of a by-law.

Project objectives:

Reduce the ecological footprint of the borough. Promote the 3Rs (reduction at source, reuse, recycling, recovery). Comply with the Québec Policy on Residual Materials Management - 2020; ban putrescible organic materials from landfills. Comply with the Metropolitan Plan for Waste Management 2006 – 2015, including achieving a rate of 60% recovery. Comply with the Montreal Agglomeration Waste Management Master Plan (2010-2014) – 2020, including achieving an 80% rate of recovery.

Stages of implementation:

- May-August 2015: Research on legislation in place in other cities, boroughs and the central city.
- Caucus November 2015: Presentation of the broad outlines of a model by-law to Borough Council members.
- December 2015: Orientation meeting on the overall project.
- Winter 2016: Preparation of a draft by-law.
- Winter 2016: Presentation to the corporate Environment Department responsible for the draft regulations.
- June 2016: Presentation of the new borough by-law and regulations. Filing of a notice of motion to the City Council by GMR officials.

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Organic Waste Collection

June 2015 – June 2016

Implementation to date: 35 %

Cost to date: \$6,680 (Pierrefonds-Roxboro borough share)

Project description:

The Public Works Department aims to help citizens achieve the recovery targets of 60% of the waste generated in the borough. To achieve this objective, implementation of an organic waste collection for units of fewer than nine dwellings is required.

Project objectives:

Reduce the ecological footprint of the borough. Promote the 3Rs (reduction at source, reuse, recycling, recovery). Comply with the Québec Policy on Residual Materials Management - 2020; ban putrescible organic materials from landfills. Comply with the Metropolitan Plan for Waste Management 2006 – 2015, including achieving a rate of 60% recovery. Comply with the Montreal Agglomeration Waste Management Master Plan (2010-2014) – 2020, including achieving an 80% rate of recovery.

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Organic Waste Collection (continued)

June 2015 – June 2016

Implementation to date: 35 %

Cost to date: \$6,680 (Pierrefonds-Roxboro borough share)

Stages of implementation:

- May 2015: Correspondence sent to the corporate Environment Department to inform them of the borough's interest in implementing an organic waste collection.
- June 2015: Meeting with the corporate Environment Department to establish the collection implementation targets within the borough (9500 occupancy units in 2016 and 9000 occupancy units in 2017).
- September 2015: Preliminary meeting with the Éco-quartier to assess the role it could play in the implementation of this collection.
- September to December 2015: Meeting with the corporate Environment Department to establish the roles and responsibilities of each party, as well as to develop a work and implementation plan.
- November and December 2015: Inventory of eligible occupancy units based on the streets to be included.
- April 2016: Notice sent to residents for the choice of bin formats.
- April 2016: Professional services partnership agreement for support during the mass implementation phase and monitoring by an external organization. Mandate awarded to the Éco-quartier.
- May and June 2016: Mass implementation for 2016.
- Ongoing since June 2016: Monitoring in the field, citizens meetings, information booth organized by the Parks and Environment Section of Public Works and the external agency Vertcité to validate resident participation and satisfaction, in addition to answering their concerns.

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Arboricultural Plan

June 2015 – June 2016

Implementation to date: 100 %

Cost to date: \$23,000

Project description:

The Public Works Department aims to help residents in their fight against the emerald ash borer to develop an integrated view of our urban forest and highlight the collective wealth of our trees.

Project objectives:

- Ensure the sustainability and preservation of biodiversity.
- Protect, conserve and ensure the development and maintenance of our arboricultural heritage.
- Develop a field action plan.
- Review the applicable regulations.

Stages of implementation:

- Autumn 2015: Call for tenders for professional services to prepare the Arboricultural Plan.
- November 2015: Mandate to the firm SAE for production of an arboricultural plan for the borough.
- Winter 2016: Meetings with the various stakeholders in the borough to establish the roles and responsibilities of each regarding urban forestry.
- May 2016: Presentation of the urban forestry plan to elected officials at the caucus meeting.
- Ongoing since June 2016: Deployment of the plan. Prioritization of interventions in the short, medium and long terms depending on the sectors involved.

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